Pennsylvania Shakespeare Festival Current & Previous Fiscal Years' Budgets with Previous Fiscal Year Actuals

(excludes in-kind)

| | FY 2024 Budget | FY 2024 Actual | FY 2025 Budget |
|---|----------------|----------------|----------------|
| Ordinary Income/Expense | | | |
| Income | | | |
| 4000 · Income - Ticket Sales | 928,026 | 751,050 | 949,780 |
| 4100 · Contributions, Grants and Gifts | 625,197 | 751,124 | 714,250 |
| 4175 · WillPower/Education Income | 210,000 | 187,435 | 219,600 |
| 4200 · Gala | 131,500 | 116,605 | 158,000 |
| 4300 · Advertising Income | 23,500 | 25,263 | 25,000 |
| 4315 · Engagement Activities | 0 | 0 | 11,750 |
| 4330 · Raffle | 34,000 | 40,000 | 40,000 |
| 4360 · Specialty Dinners | 9,500 | 9,879 | 12,375 |
| 4400 · Concession Sales | 32,300 | 33,305 | 36,000 |
| 4500 · Other Income | 3,500 | 2,694 | 3,000 |
| 4550 · Change Capital released into operating | 100,000 | 75,000 | 100,000 |
| 4700 · Interest and Dividends | 5,750 | 6,964 | 2,000 |
| 4740 - Endowment Distribution | 354,400 | 354,400 | 361,200 |
| Total Income | \$2,457,673 | \$2,353,718 | \$2,632,955 |
| | | | |
| Expense | | | |
| 5000 · Artistic Company | 516,817 | 494,780 | 600,745 |
| 5200 · Production Personnel | 343,195 | 332,929 | 355,929 |
| 5300 · Administrative Staff | 414,611 | 401,970 | 449,793 |
| 5400 & 5500 · Production Costs | 317,303 | 297,231 | 335,753 |
| 5600 · Development | 32,025 | 36,607 | 35,000 |
| 5700 · Marketing & Promotion | 157,500 | 160,076 | 160,000 |
| 5800 · Publications | 24,000 | 26,607 | 24,000 |
| 5900 · Office Expenses | 37,300 | 32,773 | 31,500 |
| 6000 · Consultants (Audit & SP) | 16,575 | 49,047 | 15,645 |
| 6050 · Auditions | 12,500 | 10,586 | 12,500 |
| 6100 · Insurance | 72,914 | 45,068 | 50,749 |
| 6150 · Company Meetings & Events | 23,000 | 23,052 | 21,500 |
| 6350 · Gala Expenses | 55,000 | 62,012 | 65,000 |
| 6400 · Concession Expenses | 14,165 | 24,161 | 26,000 |
| 6500 · Benefits & Payroll Taxes | 184,061 | 181,669 | 202,742 |
| 6600 · WillPower/Education Expenses | 210,000 | 187,435 | 219,600 |
| 6700 · Depreciation | 26,707 | 24,978 | 26,500 |
| Total Expense | \$2,457,673 | \$2,390,981 | \$2,632,955 |
| Net Ordinary Income | \$0 * | -\$37,263 * | \$0 |

 * For 16 out of the past 19 years, PSF ended each fiscal year with a financial surplus.
While PSF had not planned for a deficit in fiscal year 2024, it is taking longer and requiring more funds to rebuild from the effects of the pandemic, to welcome & encourage new & lapsed patrons

back to live theatre, to respond to inflation, to compete for staff in a reduced market,

and to offer mission critical programming. Festival management & staff with support

from the board continued increasing fundraising efforts which made the deficit 75% smaller

than the previous fiscal year (2023) planned deficit allowing PSF to keep more funds in the operating reserve.