



County of Lehigh 2014 Budget

PROPOSED

No Tax Rate Change--3.79 Mills

September 12, 2013

Agenda

- Budget Process Overview
- Priority Based Budgeting Overview
- Reassessment Update
- 2013 Update/Year-End Projection
- Proposed 2014 Budget Overview
- Proposed 2014 Budget Details
- Closing Perspectives

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The “Proposed Budget” is the end product of actions taken throughout the year by the Board of Commissioners, variances from the current year’s Adopted Budget, thorough reviews of all departmental budget requests—this year with Priority Based Budgeting offering guidance—and, ultimately, the County Executive’s decisions regarding the balancing of community needs and prudent fiscal management.

Lehigh County Budget Process

- > The County's Budget process requires projecting at least five months of the current year in addition to the full budget year.
- > At best, the State's fiscal actions for the last six months of the Budget year are unknown.

Action	Timing	Data Available
Departmental Budget Development	June	5 Months' Actual for Current Year + History
Departmental Budget Reviews	July	6 Months' Actual + History & State Budget (???)
Final Budget Decisions	Early August	7 Months' Actual + History & State Budget (???)
Formal (Proposed) Budget Release	By August 31	

Note:

- The County's budgeted 2014 revenue relies 59.5% on Grants/Reimbursements.

Priority Based Budgeting



Priority Based Budgeting--Timeline

- **December:** Consultants reviewed prior budget releases and “State of the County” presentations to focus in on ***perceived*** County goals (aka “results”)
- **January 15:** “Results” exercise assigned to all elected officials (in lieu of a community survey due to 2014 Budget timing)
- **January 22:** Work sessions with elected officials to discuss responses to assigned exercise on desired “results” for the County
- **January 23:** Opening session with over 40 County managers to define each desired “result”

Priority Based Budgeting--Timeline

- **February 19:** Webinar with County managers to review final “results” and train for “program” identification
- **April 4:** Webinar with County managers to train for “program” scoring
- **May 3:** Webinars with County managers on Peer Review process for “program” scores and program costing
- **May/June:** Intense effort by managers on “Peer Group Reviews” and costing
- **Currently:** Program priorities completed; Program costs with consultants

Priority Based Budgeting—Setting “Results”

LEHIGH COUNTY, PENNSYLVANIA

Validating the Results of Government

January 15 2013

Email Completed Forms to: cfabian@pbbcenter.org



DIRECTIONS: The Results that Lehigh County strives to achieve are identified in the table below. In this exercise, we are asking you to help validate the Results already identified in strategic goal-setting initiatives the County has established, and determine if there are any other Results against which programs and services should be evaluated for the purposes of Priority Based Budgeting. For this exercise, imagine that you have \$100 to invest in achieving the County's Results. Where would you invest your money? You can distribute the \$100 evenly to all the Results or you can invest your \$100 towards the various Results in different amounts for each individual Result to demonstrate the varying degree of important you would assign. If you chose not to fund a Result, this indicates your belief that this is **NOT** one of the reasons for which the County offers programs and services. You may also choose to write in an additional Result not already identified if you believe strongly that it describes one of the reasons the County "exists" in the eyes of the community. Spend the \$100 until it's gone by placing the amount you intend to invest in a Result in the box to the right of the Result Statement.

\$ Amount You Started With	\$100
\$ Amount You Have Invested	\$0
\$ Amount You Have Left to Invest	\$100 (When this box reads "\$0" you have completed the exercise)

COMMUNITY ORIENTED RESULTS OF GOVERNMENT

	Amount to be Invested in each Result
Safe Community	\$ -
Economic Health and Vitality	\$ -
Managed, Well-Planned Growth	\$ -
Quality Infrastructure and Transportation Systems	\$ -
Healthy, Nurturing and Socially Responsible Environment	\$ -
Quality Recreational, Leisure and Lifestyle Opportunities	\$ -
New Result:	\$ -
New Result:	\$ -
New Result:	\$ -
New Result:	\$ -



Economic Health and Vitality

Promotes itself as an affordable, safe and attractive community, creating an environment for business to develop and thrive through appropriate incentives and "business-friendly" processes that encourage economic growth

Works collaboratively to attract, encourage and promote a balanced mix of business and industry that contribute to the region's financial sustainability

Encourages and invests in sustainable development and re-development, supported by sufficient County services and infrastructure that meets the regional growth needs of the community

Promotes quality job creation, retention and expansion; partnering with the community to provide a skilled, educated workforce that meets the needs of local employers

Enables and encourages opportunities for small businesses to be successful and supported by local residents



Cultivates an environment that encourages citizen involvement and participation, fosters inclusiveness, offers access to accurate, timely information and ensures equitable administration of all regulations and laws

Provides for the physical, mental and socio-economic security and well-being of the community especially those who are at-risk or in need of assistance to improve their individual welfare

**Healthy,
Nurturing and Socially
Responsible
Environment**

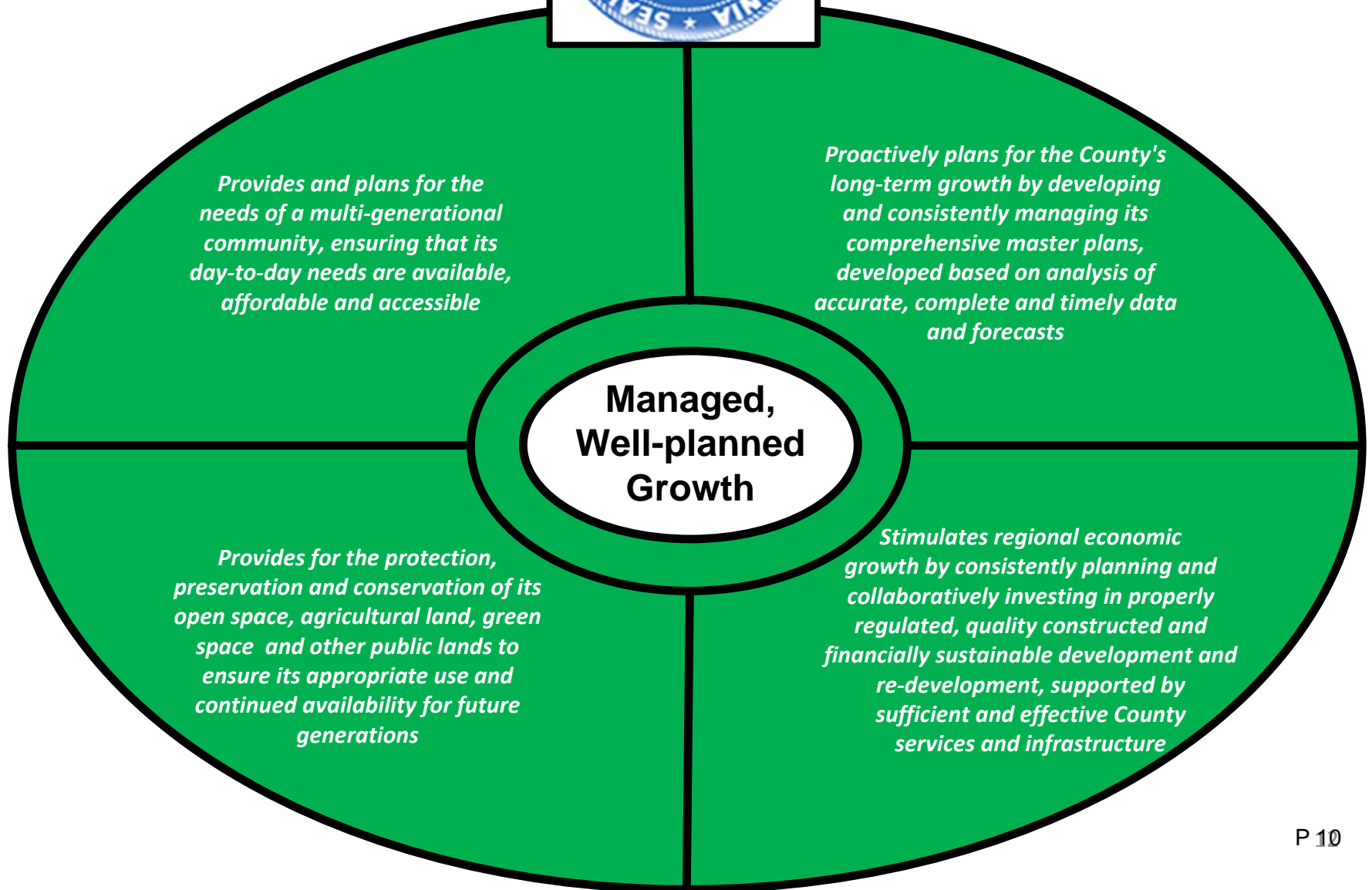
Offers care, protection, support and treatment for individuals that are physically or mentally disadvantaged as well as providing support for their families and care-givers

Fosters an environment where children are safe, healthy, nurtured and offered access to social, recreational and educational opportunities that stimulate growth and development

Partners with the community to provide for the day-to-day needs of an aging population, ensuring they are effectively cared for and their rights are protected

Promotes a variety of recreational, cultural, educational and leisure activities; providing a network of safe, attractive and well-maintained parks, trails, open spaces and recreation venues

Offers support and education to ensure the preservation, conservation and protection of its natural, energy and land resources





Maintains a communications infrastructure that provides open access to information, enhances two-way communication and keeps citizens informed

Proactively maintains, repairs, restores, improves and replaces its transportation infrastructure (bridges, roadways, sidewalks) to ensure it is safe, well-kept and in good condition.

Plans and invests in providing safe, clean, attractive, well-maintained and efficiently operated County facilities, parks and public spaces

Partners to provide and promote convenient, safe, reliable and economical public transit options that are accessible to everyone and enable local and regional mobility

Effectively plans and manages its regional traffic network to ease congestion, improve traffic flow, ensure safe travel and enhance mobility

Plans for responsible and environmentally sustainable growth by providing adequate infrastructure and access to basic services

**Quality
Infrastructure and
Transportation
Systems**



**Quality
Recreational, Leisure
and Lifestyle
Opportunities**

Offers a community that provides a sense of security and well-being to its residents, especially its aging population

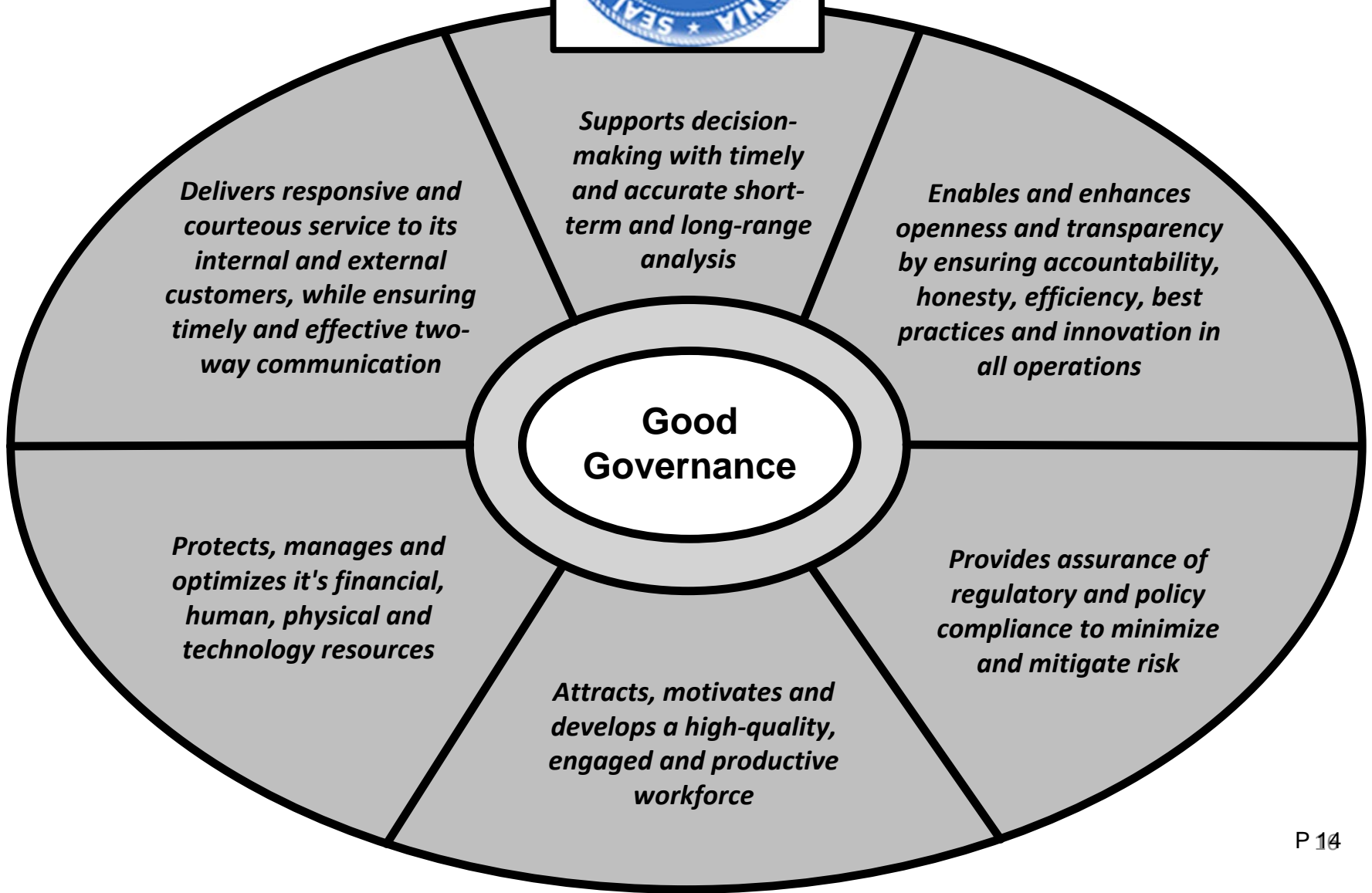
Offers access to a wide range of quality leisure, athletic and recreational activities and opportunities through a network of well-managed, inviting, well-kept and secure indoor and outdoor venues, that fit the needs and wants of the community

Collaboratively encourages and supports opportunities to focus on the arts, advance cultural enrichment, cultivate historic preservation, offer community events and provide life-long learning opportunities

Ensures the protection, conservation, preservation, efficient use and continued enjoyment of its public lands, open spaces, water sources and other natural resources

Provides safe, visually appealing and well-maintained parks, trails and play areas that are conveniently located and accessible





Priority Based Budgeting-Program Scoring

Basic Program Attributes			
Mandated to Provide Program	Reliance on County to Provide Program	Change in Demand for Program	Cost Recovery of Program
0-4 Scale	0-4 Scale	0-4 Scale	0-4 Scale
4=Federal/State mandate; 3=Charter; 2=Ordinance/Resolution; 1=Best practice; 0=No mandate	4=County is sole provider; 3=Other non-profit provider; 2=One other private provider; 1&0=Several other private providers	4=Increase in demand of 25% or more; 0=No change in demand; -4=Decrease in demand of 25% or more	Based on % Recovery 4=75% to 100%; 3=50% to 74%; 2=25% to 49%; 1=1% to 24%; 0=No cost recovery

Priority Results

- 1,258 “Programs” were identified:
 - > 305 are “Governance” programs—support programs such as facility and office support
- Of the 953 “Community-Oriented” programs
 - > 562 are mandated by either Washington or Harrisburg
 - > 92 are mandated by the County’s Charter
 - > 103 are based on ordinances or resolutions
 - > 153 are based on “best practices”
 - > 43 have no “mandate”
- 167 “Community-Oriented” programs were placed in the 4th (lowest priority) quartile based on their scoring and the Center for Priority Based Budgeting model, which places roughly 2/3 weight on the “values” scores.
 - > 52 are mandated by either Washington or Harrisburg
 - > 6 are mandated by the County Charter
 - > 35 are based on ordinances or resolutions
 - > Costs are recovered for 16 of the remaining 74

4th Quartile Programs Without Mandates

Administration	UPS Shipment Processing	9015	4
Administration/Fiscal	LANTA Ticket Sales	2	4
Cedarbrook Nursing Home	Barber/Beauty	25	4
Cedarbrook Nursing Home	Market to Go Program	41	4
Cedarbrook Nursing Home	Computers	134	4
Clerk of Judicial Records	Record Searches	271	4
Community & Economic Development	Greater Lehigh Valley Chamber Foundation	283	4
Community & Economic Development	Keystone Core Services/Pa Downtown Center (KCS)	288	4
Community & Economic Development	Lehigh Valley Community Land Trust	292	4
Corrections	Commissary/Canteen Service	314	4
Corrections	Book Carts	323	4
Corrections	Calendar of Events & Activities	326	4
Corrections	Community Volunteers Coordination	329	4
Corrections	Litigation Management	357	4
Corrections	Media Relations Management	361	4
Corrections	Religious Programs & Spiritual Counseling	375	4
Corrections	Warehouse Operations and Management	397	4
County Commissioners	Website and Video Recordings	9130	4
District Attorney	National Take Back Days	403	4
General Services	Community Garden Plots Program	495	4
General Services	The Seed Farm Program	496	4
General Services	Election Support	571	4
Human Services	Autism Spectrum Disorder Task Force	610	4
Human Services	Respite Services Coordination	620	4
Judiciary	Internship Program	891	4
Public Defender	Community Education & Outreach	718	4
Public Defender	PHABO (Preliminary Hearing Assessment and Bail Task Group) Committee	722	4
Sheriff's Office	X-Ray and Magnetometer Repair and Maintenance	748	4

Priority Results

- Project is not yet complete but will wrap up with an on-site presentation by the consultants by year-end
 - > Priorities are not surprising but need to be linked to costs
 - > Costs should be available by early October
 - > Contributing to objective dialogue on the value of programs
- The time/effort investment by all areas has been extensive and the desire by all is that the final report will lead to productive discussions regarding how to improve County government

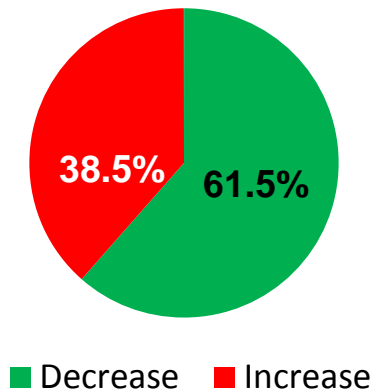
Reassessment Update



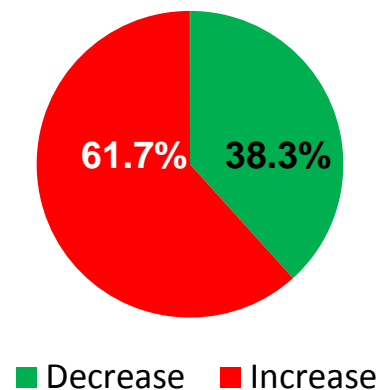
Reassessment Update

- Revenue neutral tax rate post-reassessment is 3.79 mills
 - > Average 2013 residential tax bill = \$676
 - > 61.5% of Residential and 38.3% Commercial/Industrial properties got a reduction in County taxes

Residential



Commercial/Industrial



- 466 of 484 appeals to the Court have been settled
 - > Net tax loss to County = \$479,066 (49% of reduction sought)
 - > Remaining 18 properties are seeking \$216,687 in relief

2013 Update/Year-End Est.



General Fund—2013 Opening Balance

Actual Balance	\$11,964,105
Less: Encumbrances/Rollovers*	<u>(3,423,252)</u>
Adjusted Balance	8,540,853
Committed to 2013 Budget	<u>(7,840,000)</u>
Net Favorable Balance	\$700,853

2013 ORDINANCE LINE ITEM REDUCTIONS

		Ordinance	Line Item specific		
			Sustainable	Unsustainable	Deferred
Elected Officials					
010201.46838	Official Investigations	50,000	25,000	25,000	
010300.46852	Post Mortem	25,000		25,000	
010401.45281	Other Operating Supplies	25,000		25,000	
010700.43154	Performance Auditing	25,000	25,000		
010901.46311	Maintenance and Repair	25,000	5,000	20,000	
ELECTED OFFICIALS		150,000	55,000	95,000	-
020300.43453	Judge Of Elections	75,000		75,000	
COUNTY EXECUTIVE		75,000	-	75,000	-
Administration					
030200.46999	Encumbrances to be allocated	950,000	950,000		
030200.61171	Transfer to OCP	275,000			275,000
240371.712.47351	Computer Equipment Replacement				
030200.61112	Transfer to Cedarbrook	250,000			
070143.43445	Dining Services				
247101.000.47393	CB Nurs - Resident Scales	15,000	(15,000)		15,000
247101.000.47492	CB Nurs - Portable Cog Imp Station	5,000	(5,000)		5,000
247101.000.47492	CB Nurs - Resid Ice Machines	15,000	(15,000)		15,000
247133.263.47217	CB Fac - Fac Resid Unit Renovations	150,000	(50,000)		50,000
247133.338.47217	CB Fac - Resid Room Painting	25,000	(25,000)		25,000
247142.000.47393	CB Env Svcs - Window Treatments	10,000	(10,000)		10,000
247201.000.47393	FH Nurs - Specialty Mattress	45,000	(45,000)		45,000
247242.000.47393	FH - Env Svcs - Window Treatments	7,000	(7,000)		7,000
070133.000.41411	CB Fac - Overtime	12,000	(3,000)	3,000	
070101.000.41411	CB Nurs - Overtime	845,000	(25,000)	25,000	
070142.000.41121	CB Env Svcs - Full Time Barg Unit	1,356,877	(50,000)	50,000	
			(250,000)		

2013 ORDINANCE LINE ITEM REDUCTIONS

030200.61184	Transfer to Infrastructure	340,000			
380652.29915	Ending Fund Balance				340,000

ADMINISTRATION		1,815,000	1,028,000	-	787,000
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General Services

060700.46113	Electricity	200,000			
060200.41111	Eliminate 1 Groundskeeper - net part time	27,800	27,800		
060800.41111	Eliminate 1 Work Program Leader - net pt	52,000	52,000		
	Various	120,200		120,200	

GENERAL SERVICES		200,000	79,800	120,200	-
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Corrections

080100.45232	Groceries Meats Provisions	450,000		450,000	
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CORRECTIONS		450,000	-	450,000	-
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Law

090100.43148	Other Specialized Services	6,000	6,000		
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LAW		6,000	6,000	-	-
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Courts

100601.44711	Juvenile Placements -- \$580,000 loss in revenue	725,000	800,000		
030200.61123	Transfer to IV-D	75,000			
100501.46411	Office Rental				

COURTS		800,000	800,000	-	-
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Development

110100.43148	Specialized Services	4,000	4,000		
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DEVELOPMENT		4,000	4,000	-	-
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TOTALS	3,500,000	1,972,800	740,200	787,000	3,500,000
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Projected 1/1/2014 Operating Fund Balance

8/1/13 Balance	\$1,406,776
Projected Variances	
Revenues	1,838,763
Expenditures	1,530,111
Transfers	(4,775,650)
Projected Year-End Balance	0
Required to Balance 2014 Budget	\$10,300,000

2014 BUDGET OVERVIEW



Budget Headlines

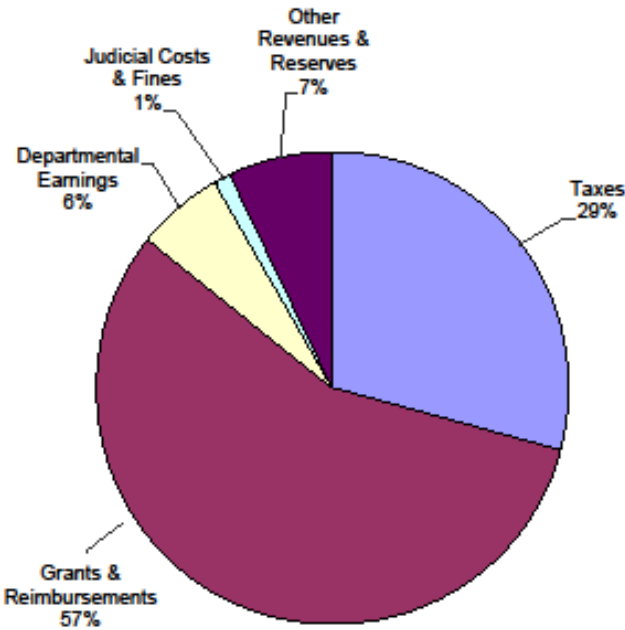
- No change in tax rate—3.79 mills
 - > Millage reflects reassessed values and shift to 100% valuation
 - > Center City Allentown growth of \$330 million added for 5 months
- Total budget = \$361.7 million (virtually “flat” vs. 2013 at +0.14%)
- Tax dollar spending = \$113.5 million (+4.37% vs. 2013)
 - > Cedarbrook = +\$3.1 million
 - > Corrections = +\$1.8 million
- One-time tax credit of \$3.5 million eliminated

Budget Headlines

- Personnel count reduced by 30 to 2,027
 > Down 173 positions (7.9%) vs. 1990 staffing
- Budget balanced with \$10.3 million from Stabilization Fund
- Pension fund contribution = \$13.9 million
 > 2013 contribution = \$12.4 million

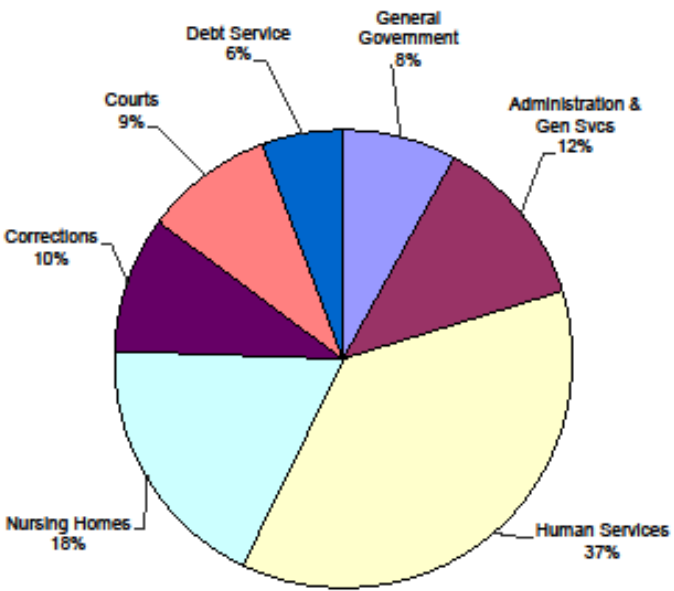
COUNTY OF LEHIGH

**2014 Proposed Budget
Revenues**



Total Revenues: \$361,698,798

**2014 Proposed Budget
Expenditures**



Total Expenditures: \$361,698,798

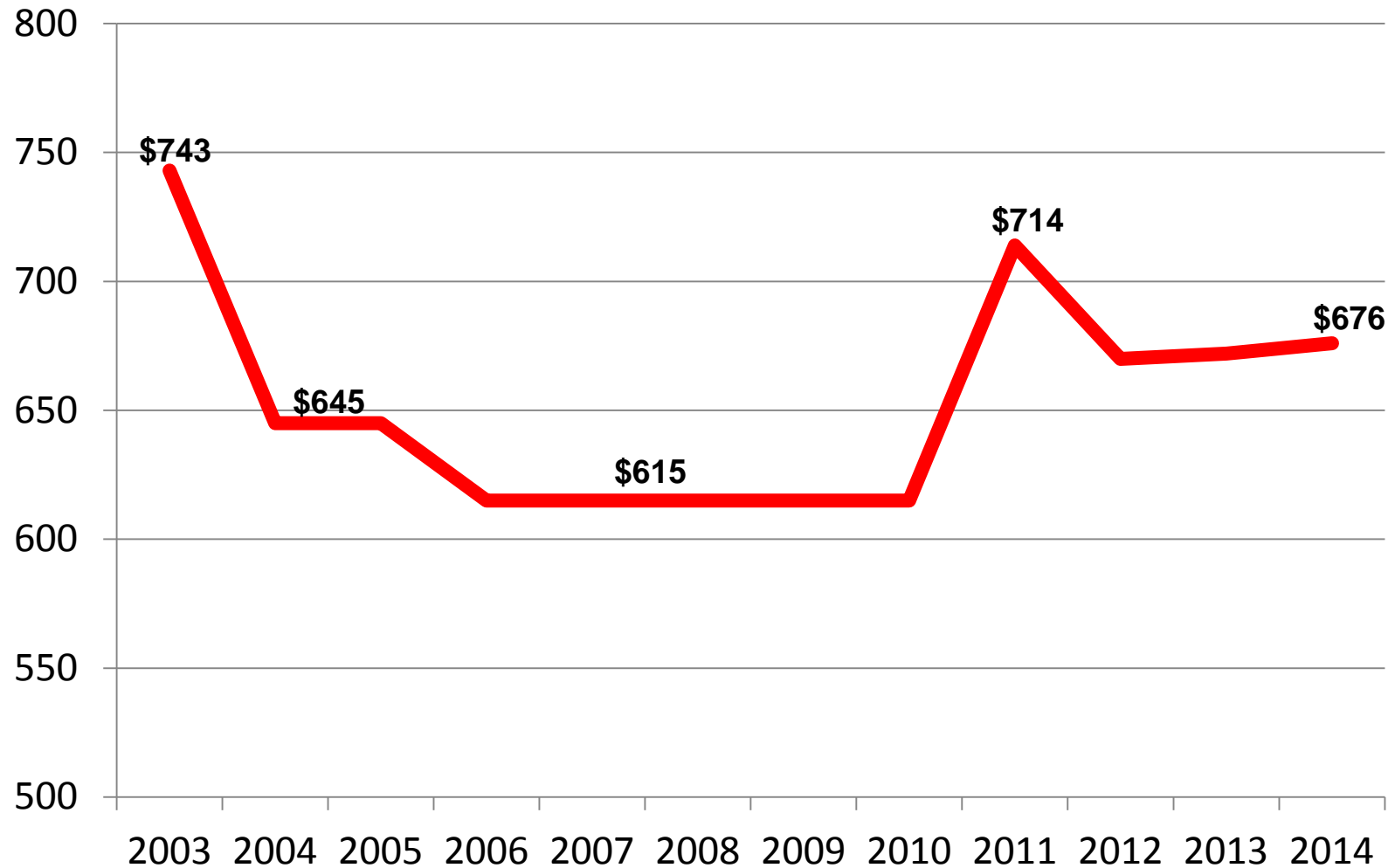
COUNTY OF LEHIGH - 2014 PROPOSED BUDGET
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
SUMMARY ALL FUND TYPES

	2014 PROPOSED BUDGET					
GOVERNMENTAL.....			..PROPRIETARY..		TOTAL
	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	(MEMORANDUM ONLY)
REVENUES:						
TAXES	105,804,486					105,804,486
GRANTS & REIMBURSEMENTS	5,492,903	198,154,829	64,337	800,001	1	204,512,071
DEPARTMENTAL EARNINGS	12,510,921	8,918,925			60,001	21,489,847
JUDICIAL COSTS & FINES	4,055,351	42,000				4,097,351
INVESTMENT INCOME	130,003	115,419	370	12,000	12,502	270,294
RENTS	392,683	2	1,290,000		3,911,270	5,593,955
PAYMENTS IN LIEU OF TAXES	214,450					214,450
OTHER REVENUES	209,840	1,579,290			501	1,789,631
TOTAL REVENUES	128,810,637	208,810,465	1,354,707	812,001	3,984,275	343,772,085
EXPENDITURES:						
ELECTED OFFICIALS	20,432,483	1,142,023		168,500		21,743,006
COUNTY EXECUTIVE	3,754,053					3,754,053
ADMINISTRATION	19,294,279	2,711,854		710,000		22,716,133
HUMAN SERVICES	591,310	132,364,695			831,596	133,787,601
GENERAL SERVICES	7,595,311	5,768,969		6,600,210	1,484,163	21,448,653
NURSING HOMES		64,984,376		1,283,100		66,267,476
CORRECTIONS	34,557,215			342,400		34,899,615
DEPARTMENT OF LAW	1,292,199					1,292,199
COURTS	27,320,697	5,360,864		45,000		32,726,561
COMMUNITY & ECONOMIC DEV	322,289	1,935,514				2,257,803
DEBT SERVICE			20,805,698			20,805,698
TOTAL EXPENDITURES	115,159,836	214,268,295	20,805,698	9,149,210	2,315,759	361,698,798
OTHER FINANCING SOURCES (USES):						
OTHER FINANCING SOURCES	26,261,419	21,294,842	19,410,083	6,304,710		73,271,054
OTHER FINANCING USES	(50,096,977)	(20,141,132)			(3,032,945)	(73,271,054)
TOTAL OTHER FINANCING SOURCES (USES)	(23,835,558)	1,153,710	19,410,083	6,304,710	(3,032,945)	
REVENUES AND OTHER SOURCES OVER/(UNDER) EXPENDITURES AND OTHER USES	(10,184,757)	(4,304,120)	(40,908)	(2,032,499)	(1,364,429)	(17,926,713)
FUND BALANCES AT BEGINNING OF YEAR	25,000,000	47,652,500	140,000	5,055,000	5,615,000	83,462,500
FUND BALANCES AT END OF YEAR	14,815,243	43,348,380	99,092	3,022,501	4,250,571	65,535,787

Lehigh County Proposed 2014 Budget in Context

Area	Total Expenditures	County Taxes in Detail	County Taxes	Cents/\$1 Co. Taxes	Mls	Average Cost
Bedded Officials	2,174,006		16,397,625	11.80	0.447	79.73
Commissioners		416,740		-	-	-
District Attorney		5,662,453		-	-	-
Coroner		1,720,967		-	-	-
Sheriff		4,781,967		-	-	-
Controller		734,601		-	-	-
Judicial Records		810,343		-	-	-
Judicial Records Deeds		(729,446)		-	-	-
Executive	3,754,053		3,753,397	3.31	0.125	22.30
County Executive		177,853		-	-	-
Voters Registration		1,093,243		-	-	-
Public Defender		2,354,067		-	-	-
Chief of Staff		28,244		-	-	-
Administration	22,716,133		(1,830,702)	(1.62)	(0.061)	(10.90)
Director Admin		134,562		-	-	-
Fiscal		1,318,432		-	-	-
Assessment		1,406,385		-	-	-
IT		3,667,490		-	-	-
Purchasing / HR		1,469,464		-	-	-
General Insurance		524,550		-	-	-
Retirement/Unallocated Benefits		6,647,575		-	-	-
Tax Claim/Collections		(8,103,262)		-	-	-
General County		3,625,521		-	-	-
Payroll/Vacancy Factor		(1,560,000)		-	-	-
Indirect Cost Allocation		(14,031,455)		-	-	-
General County - Other Sources		(1,929,964)		-	-	-
Debt Service	20,805,698		15,076,094	13.28	0.503	89.72
Capital projects			1,519,402	1.34	0.051	9.10
Human Services	133,787,601		5,857,309	5.16	0.196	34.96
General Services	2,144,653		6,844,186	7.79	0.295	52.62
General Services		598,244		-	-	-
Parks		868,138		-	-	-
Maintenance/Util Svcs		2,219,035		-	-	-
Ag. Extension		340,528		-	-	-
Emerg. Mgt Public Safety		1,310,432		-	-	-
Work Program/Debt		297,200		-	-	-
Milkroom/Duplicating		685,396		-	-	-
911 Center		1,258,306		-	-	-
Transportation/Joint Plan		878,701		-	-	-
Conservation / Ag Land		247,646		-	-	-
Hamilton Financial Center		100,359		-	-	-
Minor League Ballpark		40,001		-	-	-
Nursing Homes	66,267,476		6,494,815	5.72	0.217	38.71
Corrections	34,899,615		30,414,153	26.79	1.015	181.04
Law	1,292,199		1,099,149	0.97	0.037	6.60
Courts	32,726,561		28,591,537	25.16	0.954	170.16
Comm. & Econ Dev	2,257,803		322,278	0.28	0.011	1.96
Subtotal	361,698,798		115,539,243	100.00	3.790	676.00
Stabilization Fund Transfer			(10,300,000)			
Ending Fund Balance			65,243			
Totals	361,698,798		105,304,486	100.00	3.790	676.00

Average Residential Tax Bill



Budget Details



Notable Funding Decisions

- Planning Commission funding held at \$425,000
- LANTA funding held at \$407,500
- “Quality of Life” grants decreased by 15% (to \$160,483)
- Historical Society funding held at \$8,000 per month
- Conservation District grant held at \$100,000
- Zoological Society funded for \$185,000 grant and \$92,500 for care of County animals

Notable Revenue Decisions

- Fees planned for use of County sports fields and pavilions (\$50,400)
- Selected fees increased in the Courts (\$30,000)
- Cremation fee increased (\$40,000)
- Parking revenue planned for County lots during arena functions (\$35,000)
- 2% fee to be deducted from Hotel Tax revenue to Convention Bureau for auditing services (\$31,000)
- **Total = \$186,400**



Lehigh County Parks and Recreation

Revenue Scenarios (2012 Approved Permits)

Priority Level	Current	Proposed
Tier 0 – Partners and Gov't (business and programs) - All Facilities	0	0
Tier 1 – SD1C3 Youth and Schools – All Facilities	0	0
Tier 2 – Private Citizens, other SD1C, not for profits		
Sports Fields	0	20 per 3 hours (prorate over 3)
Sports Fields Tournament (over 6 hours)	0	\$100 per field / day
Lock Ridge Pavilion	\$50 res / \$100 non	\$50 res / \$100 non
Lock Ridge Grounds for Wedding	\$50 res / \$100 non	\$100 res / \$200 non
Rodale and CCPW Pavilion	0	\$50 res / \$100 non
JCP and Velodrome East Pavilion	0	\$50 res / \$100 non
Trexler EC Community Room – Tier 2 / 3	\$75	\$100 per day (business days only)
Special Event Permit – Tier 2	0	\$50
Tier 3 – For profit – All Facilities	\$20 per hour	\$25 per hour
TOTAL REVENUE	\$5,965	\$50,400



Tax Dollar Spending Changes vs. 2013 Adopted Budget

Budget Area	2014 Change	
Cedarbrook	+\$3,101,088	
Courts	+\$561,992	
Elected Officials	+\$396,127	
General Services	+\$1,164,963	← 911 Center = +\$943,306
Corrections	+\$1,823,425	← Act 148 = (\$1,372,107) Revenue
All Other Areas	(\$2,289,458)	
Total	+\$4,758,137	

Cedarbrook

- Required transfer from General Fund has increased significantly in 2013 (to \$7.0 million from \$3.4 million)
 - > Driver is decreased revenue due to increased vacancies and limited growth in State reimbursement rates which can't be fully offset with cost cuts
- Projected 2014 transfer is \$6.5 million
 - > Includes a positive \$700,000 for Cedarbrook reorganization
 - > Management focus is on determining the proper sizing for current functions and identifying revenue-enhancing auxiliary functions
- Actual net tax dollar impact to County in 2014 is \$1.1 million

The Focus on “Law & Order”

Major Initiatives

- 2008: Central Booking opened
- 2009: Cody/Cobra RMS to all County police departments
- 2011: Digital Forensics Lab opened (w/DeSales & Petzold)
- 2013: Crime Center opened
- 2013: Groundbreaking for Medicolegal Center (w/Cetronia)

	2006	2014	Change
Total Staffing	2,200	2,027	(7.9%)
“Law & Order”	794	822	+3.5%
All Other	1,406	1,205	(14.3%)
Tax Dollars Required	\$92,250,299	\$113,539,243	+23.1%
“Law & Order”	\$52,761,059	\$76,093,872	+44.2%
All Other	\$39,489,240	\$37,445,371	(5.2%)

The Cost of “Law & Order”

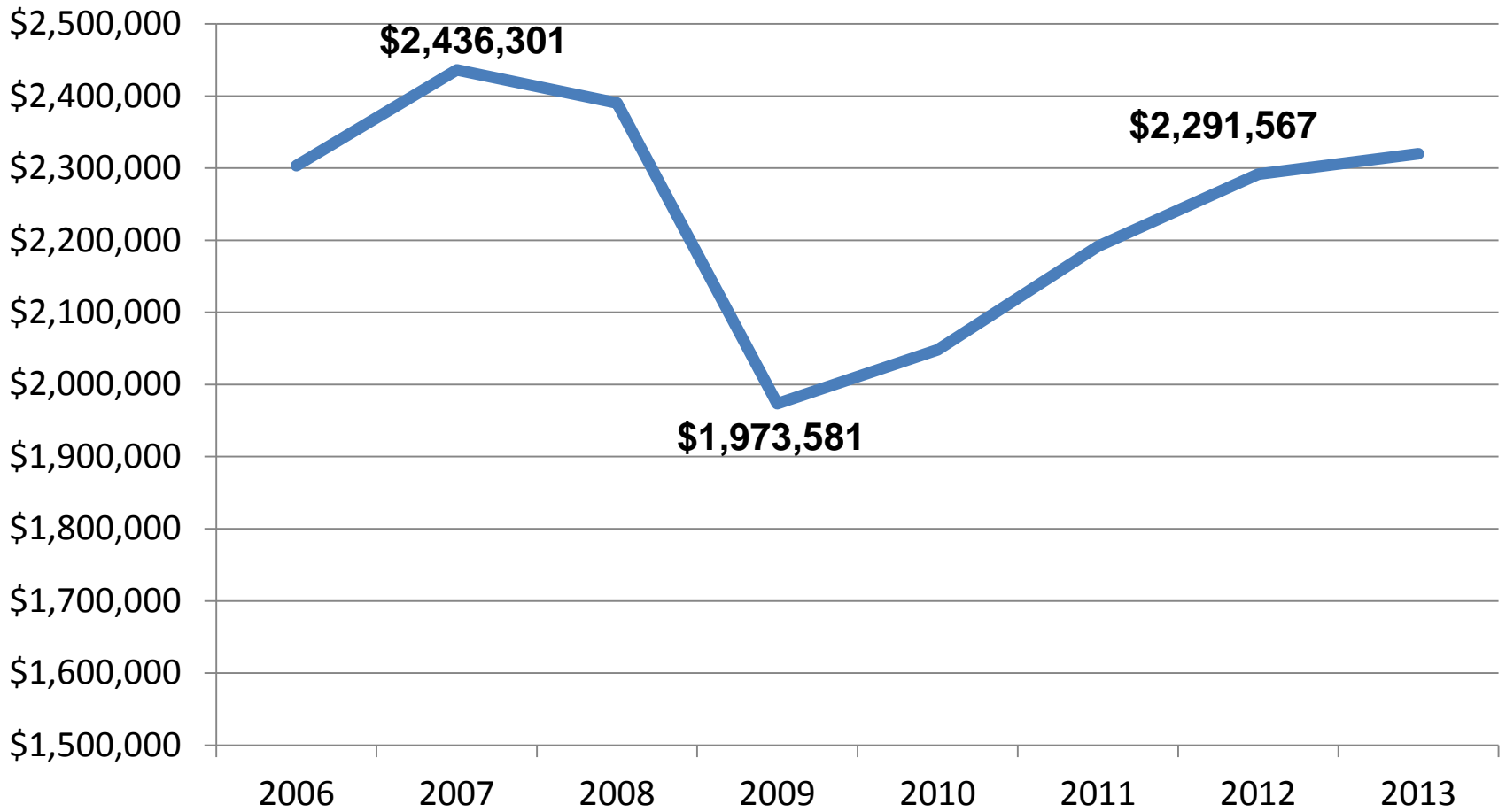
67¢ of 2014 tax dollar spending

	2014 Tax Dollars	Cost per Day
Corrections	\$30,414,153	\$83,326
Courts	28,591,537	78,333
District Attorney	5,662,453	15,514
Sheriff	4,781,967	13,101
911/EMS/Public Safety	2,568,738	7,038
Public Defender	2,354,057	6,449
Coroner	1,720,967	4,715
Total	\$76,093,872	\$208,476

Hotel Tax--Overview

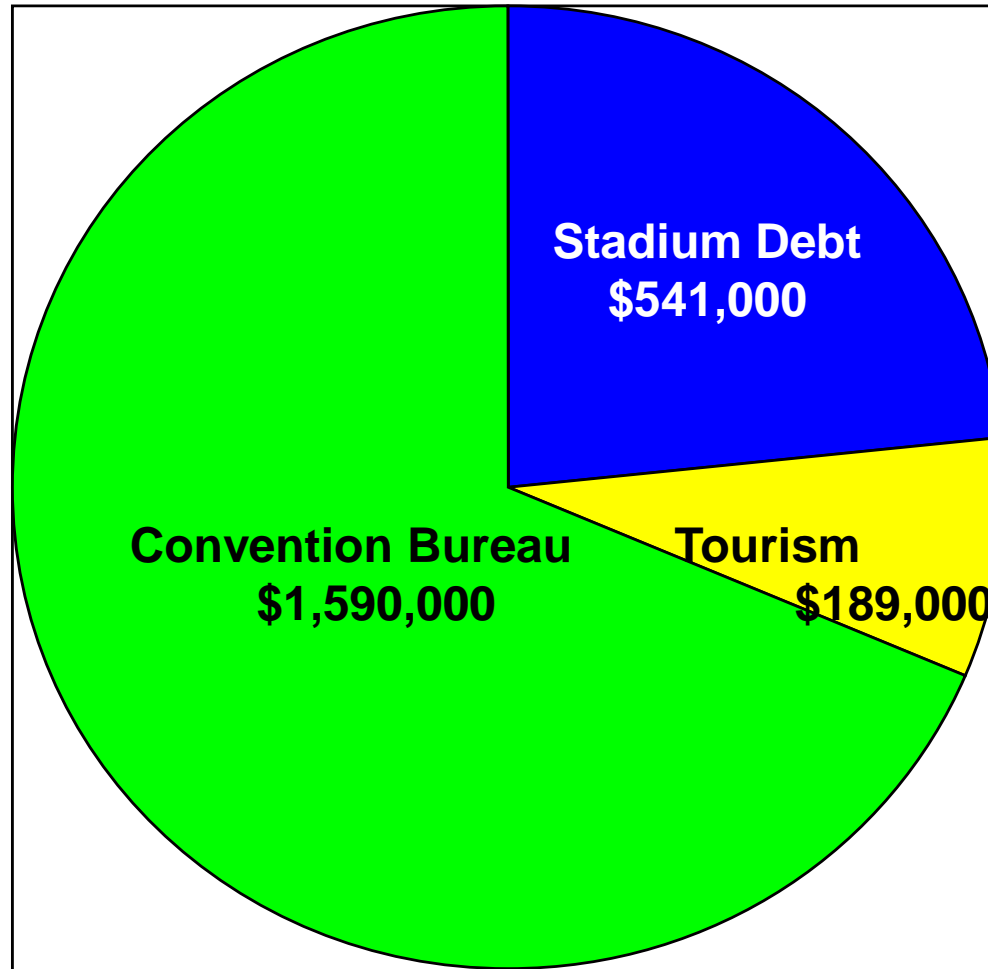
- Revenue derived from “hotels” within Lehigh County’s borders
- Raised from 3½% to 4% in September, 2005 with the increase to go to “County Facilities” (baseball stadium)
 - > Northampton County also got the ½% increase
- Per PA House Bill 157 of 2005
 - > 68.75% of revenue (**2.75%** in tax) goes to the Lehigh Valley Convention Bureau
 - > 18.75% of revenue (**0.75%** in tax) goes to “County Tourism” funding with specific recipients identified annually
 - > 12.5% of revenue (**0.5%** in tax) goes to “County Facilities”
- The 0.5% for “County Facilities” has been insufficient to cover ballpark debt service so “County Tourism” funds have been applied.

Hotel Tax



2013 Estimate = \$2,320,000

2014 Hotel Tax Allocations



2014 Estimate = \$2,320,000

County Tourism Grants

Organization	Project	Grant
Allentown Music Festivals, Inc.	2014 Convention of Association of Concert Bands	\$20,000
America on Wheels	Matching Grant Challenge Campaign	25,000
Historic Catasauqua Preservation	100-Year Anniversary Celebration of Old Home Week	15,000
Lehigh County Historical Society	Vietnam War Exhibition	15,000
Lehigh Valley Arts Council	Establish Cultural List Exchange Co-Op (Phase II)	5,000
Lehigh Valley Sportsfest	Purchase of 2 Trailers for Equipment Storage	10,000
Lehigh Valley Zoo	Design & Construction of Reptile/Amphibian Exhibit	20,000
The DaVinci Discovery Center	Space Exhibit—"Journey to our Future"	15,000
Valley Preferred Cycling Center	USA Cycling Track National Championship	10,000
Total		\$135,000

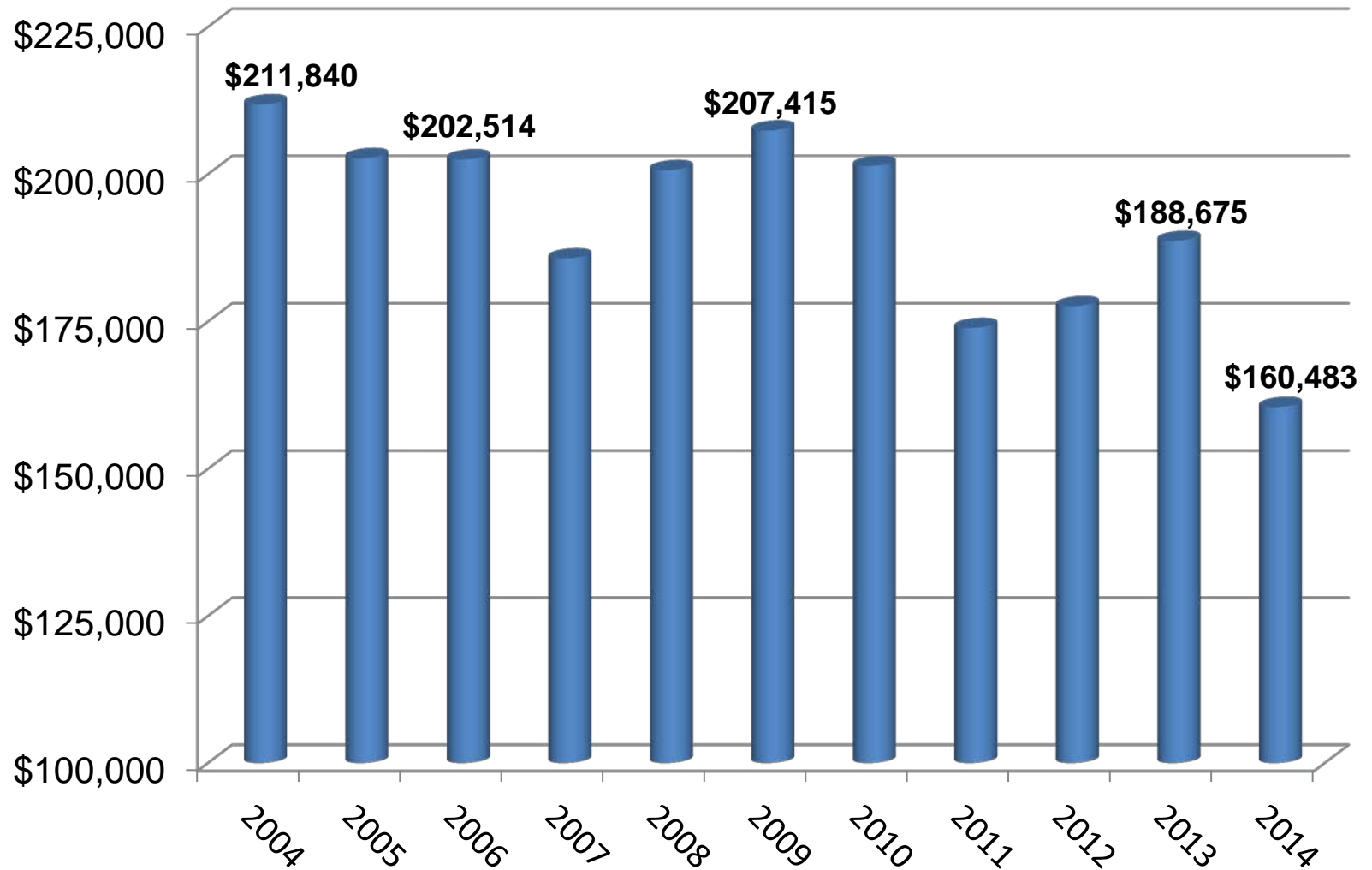
Note: 2013 funding was \$136,490

“Quality of Life” Grants

- Grant awards determined by Board/Administration committee
- Overall funding reduced by 15% (to \$160,483)
- Funding for 2014 and beyond to be from GPA-generated funds directed to the Economic/Community Development Fund, not the Operating Fund
 - > GPA funding availability is variable and could “dry up”
- 35 of 46 applicants funded
- New funding to 5 organizations
 - > Allentown Band (\$2,000)
 - > America on Wheels (\$4,000)
 - > Leaser Lake Heritage Foundation (\$4,000)
 - > Northern Lehigh Future Focus (\$2,000)
 - > Wildlands Conservancy (\$5,000)

“Quality of Life” Grants

► Reduced by 15%



Quality of Life Grants

Organization	Amount		Organization	Amount
Allentown Art Museum	\$15,000		Leaser Lake Heritage Found.	\$4,000
Allentown Band	\$2,000		LC Agricultural Society	\$5,000
Allentown Music Festivals	\$1,200		LC Historical Society	\$5,000
Allentown Public Library	\$5,000		LV Arts Council	\$3,000
Allentown Public Theatre	\$2,000		LV Broadcasters Assoc.	\$5,000
Allentown Symphony	\$8,000		Liberty Bell Shrine Museum	\$5,000
America on Wheels	\$4,000		Mayfair	\$5,000
American Fed. of Musicians	\$6,000		Minsi Trails Council	\$4,000
ArtsQuest (Musikfest)	\$5,000		Mock Turtle Theater	\$2,000
Bach Choir of Bethlehem	\$5,000		Muhlenberg Summer Theater	\$6,000
Baum School of Art	\$7,000		Northern Lehigh Future Focus	\$2,000
Burnside Plantation	\$3,900		PA Shakespeare Festival	\$8,000
Celtic Fest	\$2,000		PA Sinfonia Orchestra	\$6,800
Civic Theatre of Allentown	\$5,000		Police Athletic League	\$2,000
Community Bike Works	\$1,583		Repertory Dance Theater	\$4,000
Community Music School	\$4,000		Wildlands Conservancy	\$5,000
DaVinci Discovery Center	\$5,000		Wildlife Information Center	\$5,000
Friends of Allentown Parks	\$2,000		Total	\$160,483

Gaming Revenue Distribution

Slots Revenue—0.8%

(2012 = \$960,000)

- 60% (Directly) to City of Allentown
- 35% to “County Impact Needs”
- 5% to “Other Municipalities”

Table Games Revenue—0.2%

(2012 = \$360,000)

- 50% to “County Impact Needs”
- 50% to “Other ***Contiguous*** Municipalities”
 - > Fountain Hill
 - > Salisbury
 - > Hanover

Evaluation Committee

Board Chairman

District 5 Commissioner

County Executive

Director of Community & Economic Development

Gaming Revenue

2014 Opening Balance	\$240,000
2014 Revenue (est.)	1,320,500
Available Funds	1,560,500
Transfer to Operations	(950,000)
Municipal Commitments	(300,000)
Est. 2014 Year-End Balance	310,500
County Funds	0
Municipal Funds	\$310,500

Green Future Fund

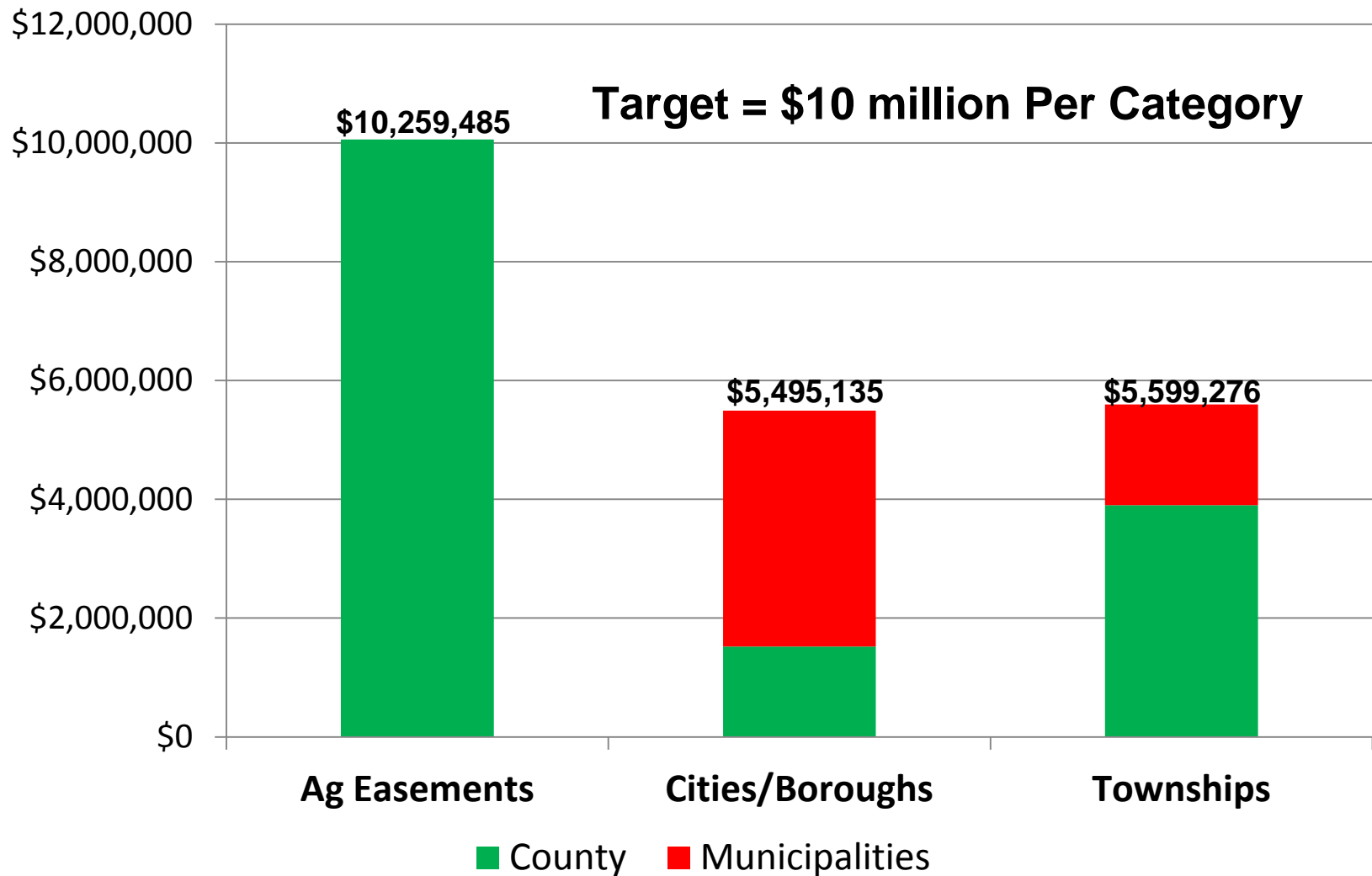
(Details in Appendix)

- May, 2002 (non-binding) referendum authorized \$30 million in debt
 - > County opted to proceed without borrowing
- Resolution 2004-06 established the “Green Future Fund Implementation Program”
- **Goal:** Invest \$30 million over 10 years
 - > \$10 million for agricultural easements
 - > \$10 million for preservation of parks/open space
 - > \$10 million for park improvements
- Committed to date: \$21.4 million
 - > Over 20,000 acres of farmland preserved
 - > \$1.3 million pending for committed municipality projects

Green Future Funds Committed to Municipal Projects

Project	Ordinance	\$ Pending
MLK Trail, Phase 1	2013-101	\$324,693
Emmaus Community Park	2013-101	70,000
Sand Island Lock #41	2013-101	36,000
Sand Island Lock #42	2008-200	36,000
Camp Olympic	2013-101	238,000
Lindberg Park Trail	2013-101	160,419
No. Lehigh Community Center	2001-195	100,000
Saucon Rail Trail, Phase 2	2013-101	231,888
Saylor Kilns	Agreement	116,356
Total		\$1,313,356

Green Future Allocations To Date



Green Future Fund Balance

2014 Beginning Fund Balance	\$5,010,000
Revenues	\$1,492,502
DCNR Grant	440,000
Gas Well Impact	300,000
Interest Earned	2,502
Sale of Property @ Pre-Treatment Plant	750,000
Commitments	\$3,549,304
Municipal Projects	1,313,356
Cedar Creek Parkway West	1,126,625
Farmland Preservation	173,016
Ag Incubator	90,000
Jordan Greenway	846,307
Unassigned Balance	\$2,953,198

Debt Service

- County bond rating is strong after two upgrades (Moody's = Aa1)
- Interest rates on the County's bonds, excluding those for the stadium, average 3.02%
 - > Overall average interest rate is 3.38%
- 82.5% of total County debt goes out 9 years or less
 - > Stadium debt ties to the 30-year lease
 - > ESCO notes link to energy savings paybacks over 15 years
- Debt Service is 13.3¢ of tax dollar spending
- The 2007 (Courthouse) Bond has \$2.2 million in uncommitted funds

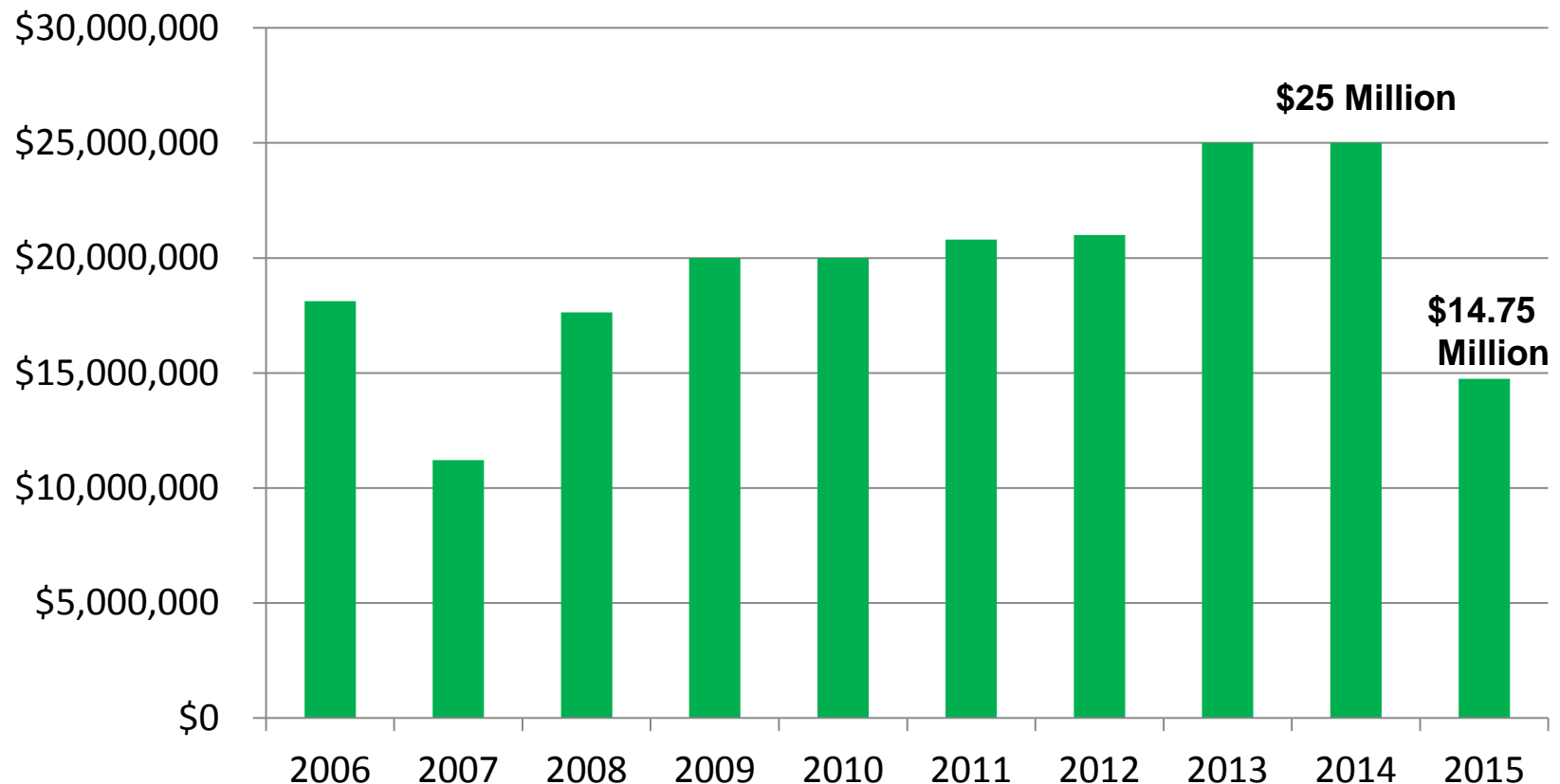
County Debt

(As of August 31, 2013)

Purpose	Date of Issue	Amount of Issue	Interest Rate	Date of Maturity	Amount Outstanding
Gen. Obligation Bonds					
	8/18/2004	\$47,425,000	3.47%	11/15/2017	\$11,315,000
	12/15/2007	\$76,895,000	4.30%	11/15/2022	\$76,875,000
	2/25/2010	\$17,085,000	1.46%	11/15/2015	\$12,265,000
	7/27/2011	\$32,925,000	1.00%	11/15/2016	\$28,330,000
Stadium Bonds					
Taxable	3/15/2007	\$18,120,000	5.89%	12/15/2037	\$16,745,000
Non-Taxable	3/15/2007	\$13,355,000	4.52%	12/15/2037	\$13,330,000
ESCO Notes					
	2/23/2009	\$4,975,756	3.73%	9/1/2024	\$4,029,000
	8/11/2010	\$4,768,538	2.04%	11/15/2025	\$4,238,533
Total Debt					\$167,127,533
Interest Rate (Average)					3.38%

Stabilization Fund

- \$10.3 million applied to balance 2014 Budget



Personnel/Wages/Benefits



County “Government Workers” are

“Law & Order”

- Deputy Sheriffs
- Assistant District Attorneys
- Corrections Officers
- Probation Officers
- Public Defenders
- Detectives
- Court Staff
- 911 Operators
- Emergency Response Teams
- Domestic Rel. Counselors

Assistance/Other

- Caseworkers for:
 - > Children & Youth
 - > Mental Health/Retardation
 - > Aging
 - > Drug & Alcohol
- Crisis Workers
- RN's and LPN's
- Nurses' Aides
- IT Professionals
- Plumbers, Mechanics, etc.
- Purchasing Agents
- HR Professionals
- Auditors & Accountants
- Clerical Workers
- Attorneys

..... and Homeowners and Taxpayers

Personnel-Related Costs

- Personnel count reduced by 30 positions to 2,027
- Public Defender converted to full-time vs. “regular part-time”
- 2% general increase for eligible non-union employees
 - > “Steps” eliminated from pay plan in favor of pay ranges
 - > Impacts 812 employees
 - > Total cost = \$819,295
 - > No pay increase at Cedarbrook
- Total payroll costs down 0.68%
 - > 54% from County tax dollars
- Healthcare costs +9.6% (+\$2.4 million)
- Healthcare coverage extended to same-sex couples married in a state where/when the marriage was legally recognized

Personnel Count Changes

Additions

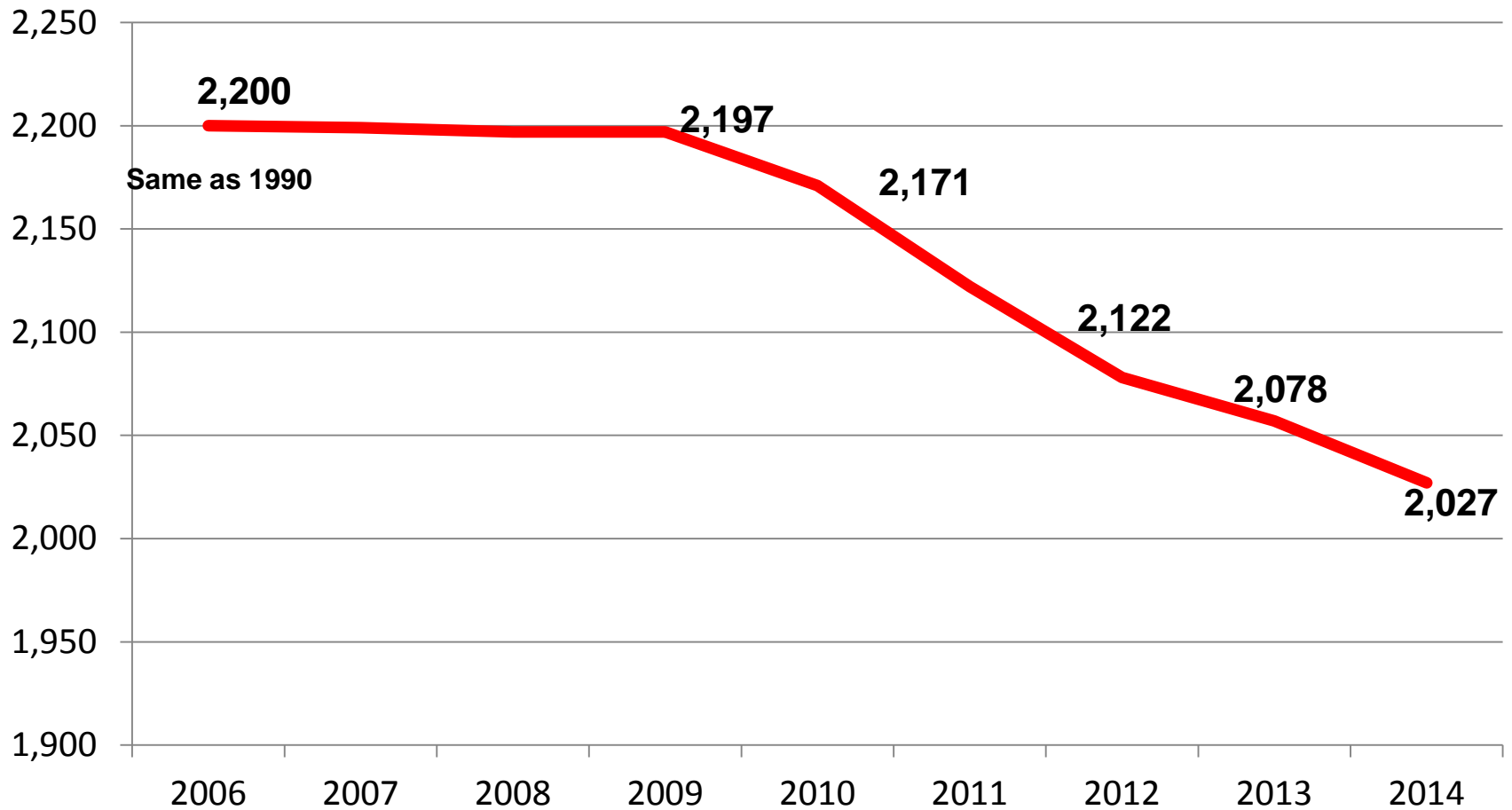
- Deputy Sheriff (1)

Deletions (31)

- Special Assistant (County Executive's Office)
- Special Assistant (Commissioners' Office)
- Chief Deputy Sheriff
- Operations Managers (2)
- Work Program Leader
- Groundskeeper
- Budget Analyst
- Conflict Attorneys (4)—Switched to contract
- Cedarbrook Administration (5)
- Cedarbrook Nursing Staff (14)

Total 2014 Staffing = 2,027

County Personnel Count



Personnel Counts

	2013	2014	% Organized
Cedarbrook	653	634	87%
Corrections	313	313	67%
Human Services	282	281	60%
Courts	302	302	69%
Sheriff	59	59	80%
Sub-Total	1,609	1,589	74.2%
All Other	448	438	None
Total	2,057	2,027	58.2%

Bargaining Units

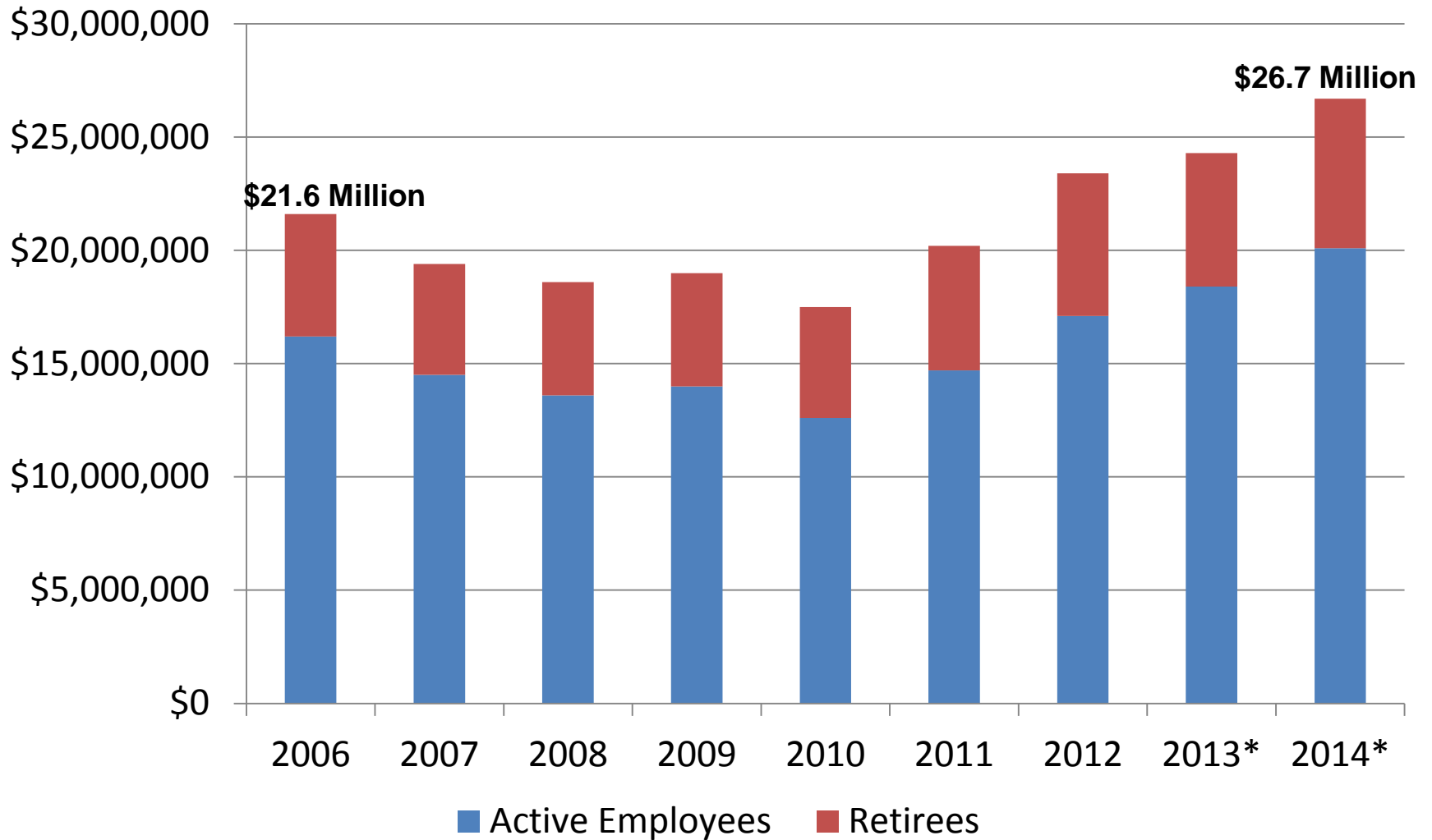
- Total union membership = 1,180 (58.2% of work force)
 - > Berks = 76%; Northampton = 77%
- Three major contracts expire at the end of 2013
 - > UFCW--410 Cedarbrook employees (primarily CNA's)
 - > AFSCME--206 Court employees (eligible for binding arbitration)
 - > PSSU/SEIU--149 Human Services positions
- Bargaining units have partnered well with the County
 - > Decoupling of "step" and general increases
 - > Eliminating special healthcare plans and agreeing to higher contributions
 - > Significant reductions in eligible sick days
 - > Significant reduction in pay increases
 - > Longevity pay concessions
 - > No contract arbitrations

Healthcare

- Total costs projected to increase to \$26.7 million (+9.6%)
 - > \$6.6 million (24.7%) of costs are for retirees
 - 698 of 1,460 retirees receive health care coverage
 - 127 current employees will be eligible
 - > High claim individuals (+\$50,000) are key drivers of the County's costs
- Employee contributions almost doubled vs. 2006 despite significant staffing reductions
 - > Affordable Health Care Act supplemental costs of \$65/covered person fully passed on to employees
- “Wellness” efforts will be increased further in 2014
 - > Healthier employees/families are the key to controlling long-term costs
 - > Screening for BMI, blood sugar, cholesterol and blood pressure to identify both current and future risks and encourage action

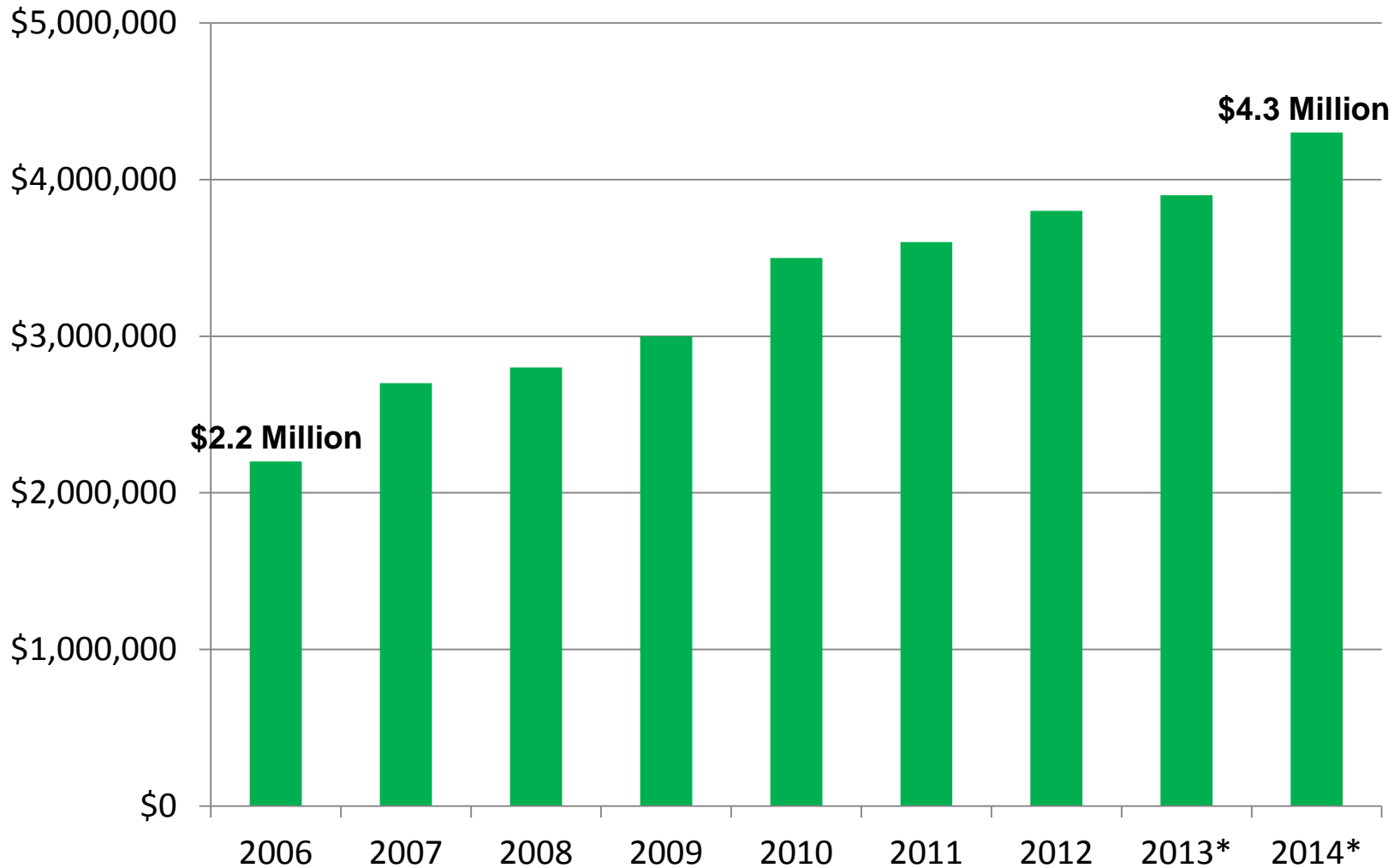
County-Paid Healthcare Costs

> 8-year annual growth rate = 2.7%



* Estimated

Employee Healthcare Payroll Deductions



* Estimated

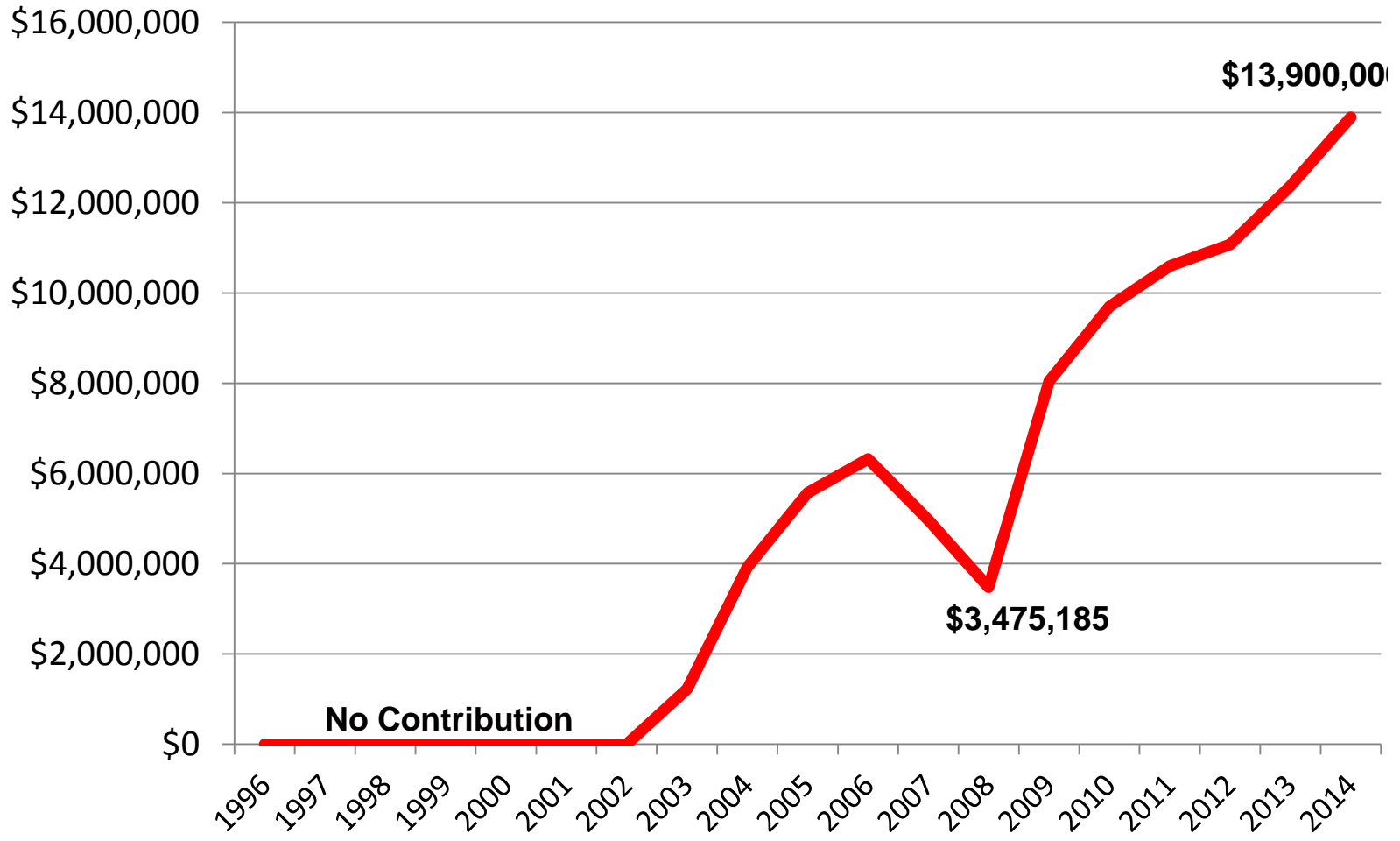
Pension Fund

- Fund is 83.8% funded (1/1/2013)
 - > Most government pension funds are considerably lower
 - > Full Annual Required Contribution (ARC) is contributed every year
 - > 2013 ARC = \$12.4 million
 - > 2014 ARC (est.) = \$13.9 million
 - Actuarial mortality table change resulted in \$700,000 ARC increase

- Defined Benefit Plan dictated by PA Act 96 of 1971
 - > Employees are required to contribute 5%
 - > For the past 22 years the employee contribution has averaged 5.76% and the County contribution has been 3.89%
 - > Average County retiree receives approximately \$950/month. (One third is directly from the employee's contribution.)
 - > Employee contributions credited with 5.5% interest
 - 3-year plan earnings rate = 10.35%
 - 10-year plan earnings rate = 6.68%

County Pension Fund Contribution

- 2014 Annual Required Contribution (ARC) over \$10 million higher than prior to the recession.



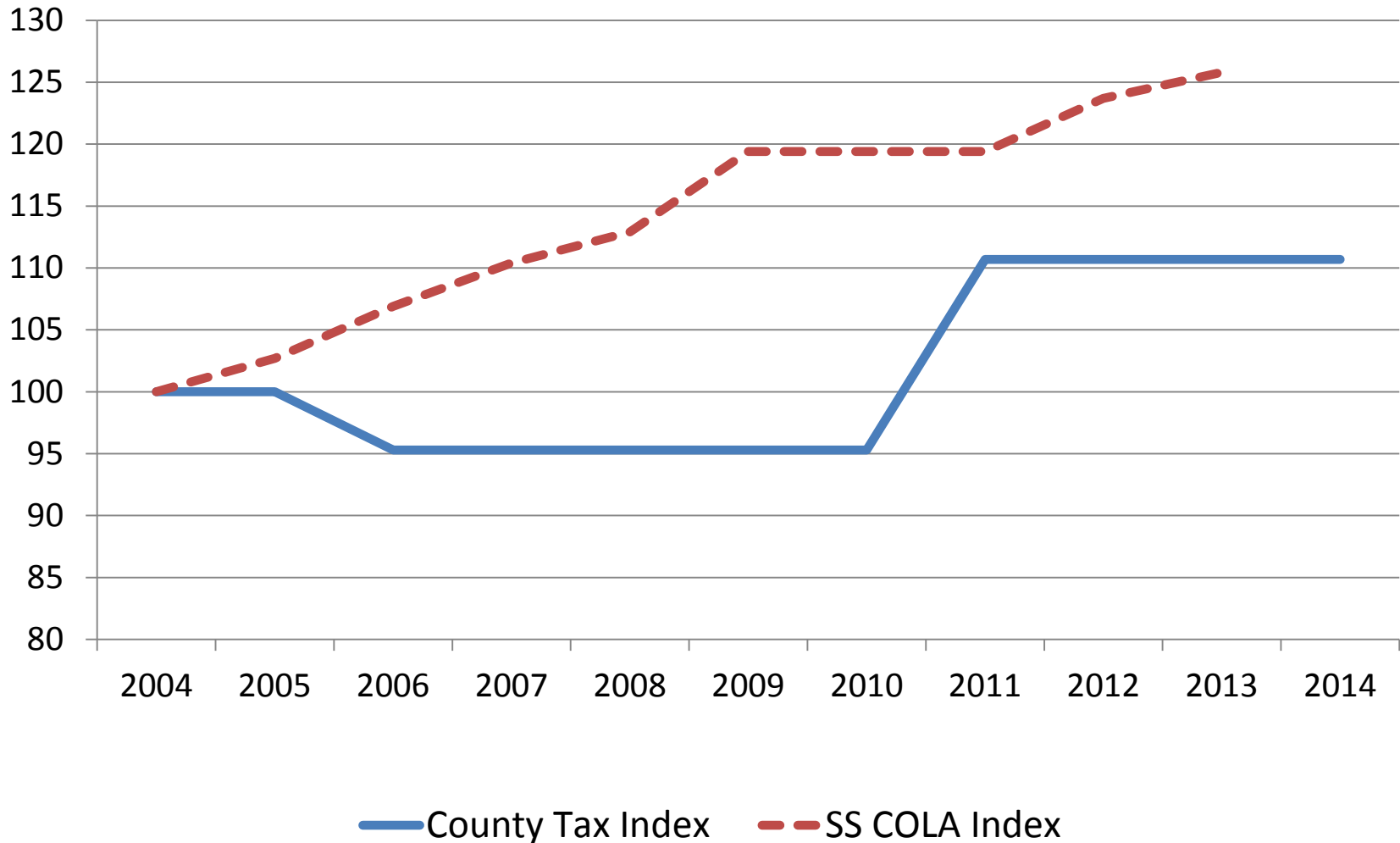
* HayGroup Estimate

Closing Perspectives



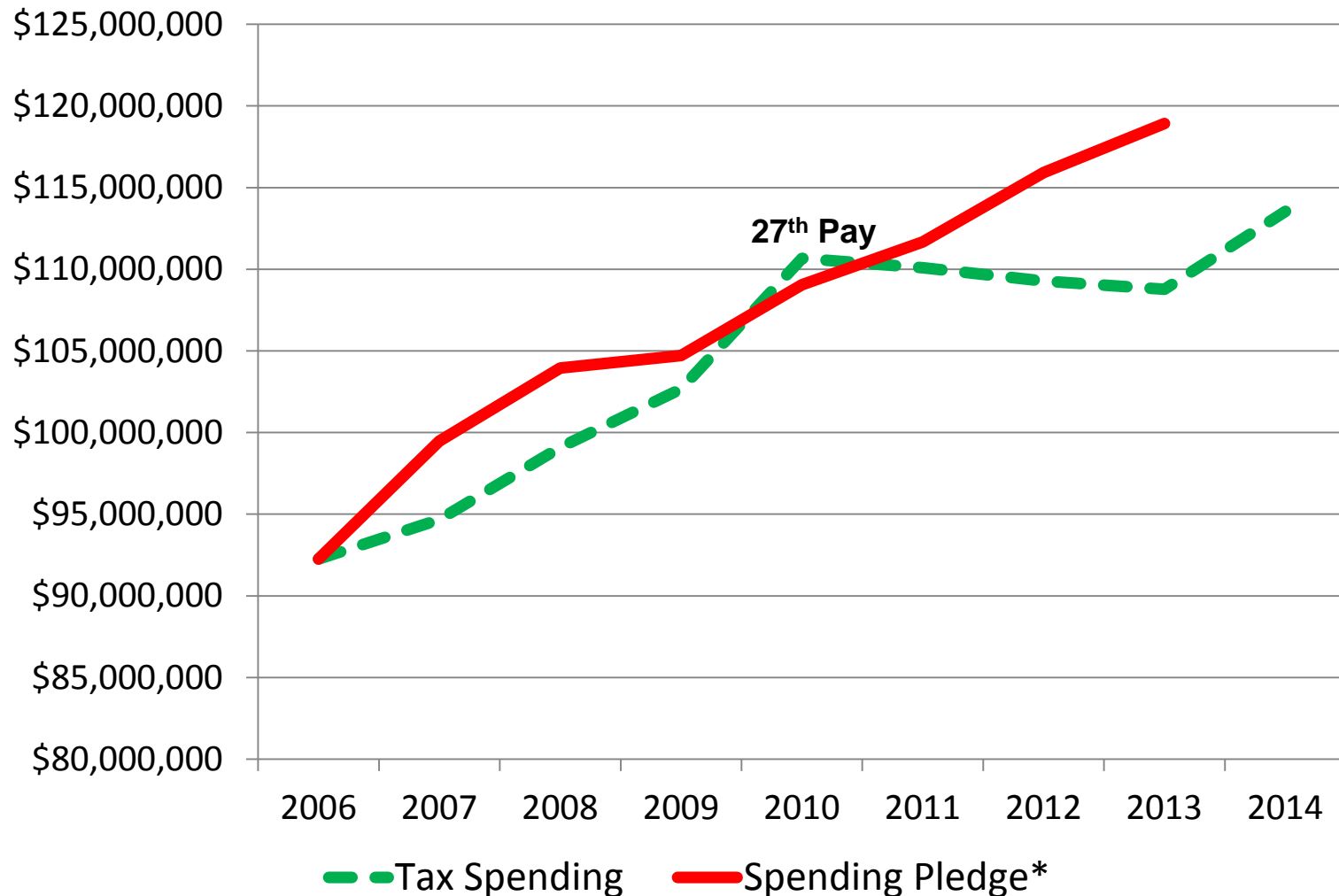
Keeping Taxes Low

- Over 10 years, the County's tax rate has trended well below the Social Security COLA



Meeting the Commitment

- Tax dollar spending has trailed the “Spending Pledge*” endorsed by all candidates for both parties in 2005



* Commitment to limit spending increases to the combination of CPI and population growth

What will the County do with my \$676* in 2014 taxes?

Law & Order

- Operate a Corrections system
- Provide a Court system
- Fund/staff operations of the District Attorney, Sheriff, Coroner, Public Defender, 911 center and Emergency Mgmt.

Quality Living

- Preserve open space
- Provide agricultural services
- Contribute to municipal/township parks
- Provide/maintain Coca Cola Park, the Velodrome, Trexler Game Preserve, soccer fields, parks, trails and bridges
- Support the Arts
- Support mass transit and planning

Health & Welfare

- Provide care & protection for at risk children and senior citizens
- Provide support/treatment for those with mental disabilities and their families
- Provide care for nursing home residents
- Provide housing for the low income elderly

Appendix



Fund Balance - Historical Data

	Actual 1/1/04 Fund Balance	Actual 1/1/05 Fund Balance	Actual 1/1/06 Fund Balance	Actual 1/1 /07 Fund Balance	Actual 1/1/08 Fund Balance	Actual 1/1/09 Fund Balance	Actual 1/1/10 Fund Balance	Actual 1/1/11 Fund Balance	Actual 1/1/12 Fund Balance	Actual 1/1/13 Fund Balance	Proposed 1/1/14 Fund Balance	Proposed 12/31/14 Fund Balance
1101 Operating	17,062,394	14,600,589	20,625,556	11,475,071	15,058,301	12,235,060	3,538,479	7,883,015	15,214,310	11,964,104		65,243
1111 Cedarbrook	2,193,543	300,533	605,970	126,378	1,251,619	706,998	2,721,721	2,149,190	681,992			
1135 Special Park / Green Futures	1,921,538	7,956,442	7,422,749	2,895,599	2,834,844	11,577,618	7,494,939	2,491,823	4,438,228			
1142 Contractual Invest. / Stabilization	11,122,546	18,482,384	18,125,400	11,209,297	17,629,135	20,000,000	20,000,000	20,800,000	21,000,000	25,000,000	25,000,000	14,750,000
1152 Pretreatment Plant			816,339	1,377,576	582,388							
1153 Composting Project					(117,506)	(105,929)	(57,321)	(6,008)				
1154 Tax Relief				22,559,111	27,277,669	16,254,970	16,510,069	4,350,000	4,371,284			
GENERAL FUNDS	32,300,021	41,339,948	47,596,014	49,643,032	64,516,450	60,668,717	50,207,887	37,668,020	45,705,814	36,964,104	25,000,000	14,815,243
1201 Liquid Fuels	520,010	509,704	876,515	946,723	1,027,019	1,384,916	1,563,751	2,265,551	2,215,430	1,785,022	735,000	297,781
1202 Mental Health	1,124,092	2,531,167	2,775,315	2,373,158	1,692,262	885,668	571,787	4,909,843	9,610,405	5,266,410		
1203 IV - D	(365,276)	10,353	29,562	57,470	29,818							
1204 Health Choices	28,333,351	32,376,801	34,647,823	38,151,845	40,386,059	41,627,711	33,697,111	36,633,757	31,362,646	29,452,946	31,500,000	30,310,843
1205 Drug and Alcohol	56,120	1,488,618	1,515,001	1,532,306	1,769,326	1,458,559	1,910,645	2,422,701	1,965,857	2,177,099		
1206 OCYS	(1,635,303)	(3,131,372)	3,470,754	799,934	3,787,005	3,626,886	(1,948,154)	357,122	(885,791)	5,396,230		
1207 AAA	(486,856)	294,179	384,285	607,969	380,789	1,735,568	1,715,316	586,141	320,086	401,154		
1208 IR		26,632	10,965	23,407	36,235	31,978		66,634	40,279			
1209 Brookview Independent Living		(76,134)	16,712	115,618	229,870	318,609	425,968	529,654	633,717	774,404	490,000	202,864
1211 Comm Dev Block Grant				77,566	57,039	37,526	(13,824)	51,657				
1212 Intellectual Disabilities	5,506,668	2,963,085	2,367,629	4,817,633	6,449,174	10,470,080	4,883,025	2,855,372	2,673,595	1,319,919		
1214 HUD CDBG						(55,742)	(96,059)	(129,293)	(175,603)	(97,834)		
1215 Worker's Comp	967,743	1,990,143	2,360,694	2,483,520	3,112,075	3,159,317	3,226,952	3,243,196	3,260,394	3,266,921	3,270,000	3,276,500
1216 Game Preserve/ Trexler Nature Preserve	44,544		1,969,086	2,031,906	2,135,407	1,827,823	1,191,750	461,024	1,083,814	1,180,965	650,000	335,102
1217 Big Rock	18,008	15,205	14,060	13,784	13,456	13,200	12,913	11,827	10,703			
1218 General Insurance	300,000	300,000	300,000	527,828	300,000	300,000	430,418	421,019	350,000	350,000	350,000	350,000
1219 Attorney General	(20,616)	(12,314)	5,574	14,177	1,417				55			
1221 Hazmat	168,485	158,070	138,435	109,270	158,339	122,632	116,679	114,052	165,114	117,048	110,000	76,708
1222 Economic Dev.	746,078	476,994	747,592	759,441	1,373,821	1,223,587	856,425	390,710	396,755	859,407	539,800	202,818
1223 911 - Comm Ctr	673,145	577,546	2,792,247	2,033,046	2,393,972	2,212,109	2,638,983	2,587,954	2,469,316	1,114,728		
1224 Records Improvement	842,586	1,107,327	1,057,790	956,069	910,865	614,964	566,592	349,557	207,939	556,723	495,000	597,396
1225 Auto Theft	230,907	128,009	123,191	197,612	229,458	172,598	191,293	223,680	217,109	328,165	150,000	171,488
1226 Insurance Fraud	152,365	128,633	143,091	187,941	219,154	161,677	127,005	139,096	136,760	162,574	140,000	
1227 Hotel Tax	693,081	841,334	1,061,798	728,527	894,450	125,976	25,372	333,009	441,187	325,174	350,000	405,001
1228 Affordable Housing	1,004,913	929,004	909,678	1,376,306	1,801,326	879,628	5,691,023	5,611,444	5,192,343	4,480,321	2,982,700	1,218,502
1229 911 Wireless				2,992,782	3,945,309	4,205,888	561,707	913,507	1,186,225	1,139,833	640,000	
1231 Public Safety						1,730,592	1,788,767	1,194,920	457,192	160,088		
1232 Gaming							283,749	79,308	852,834	1,247,542	240,000	310,500
1233 Cedarbrook										346,622		
1234 Green Future										4,268,040	5,010,000	5,592,877
SPECIAL REVENUE FUNDS	38,874,045	43,632,984	57,717,797	63,915,838	73,333,645	78,271,750	60,419,194	66,623,442	64,188,361	66,379,501	47,652,500	43,348,380

Fund Balance - Historical Data

	Actual 1/1/04 Fund Balance	Actual 1/1/05 Fund Balance	Actual 1/1/06 Fund Balance	Actual 1/1 /07 Fund Balance	Actual 1/1/08 Fund Balance	Actual 1/1/09 Fund Balance	Actual 1/1/10 Fund Balance	Actual 1/1/11 Fund Balance	Actual 1/1/12 Fund Balance	Actual 1/1/13 Fund Balance	Proposed 1/1/14 Fund Balance	Proposed 12/31/14 Fund Balance
1315 Sinking 2001												
1318 Sinking 2007 ---BB Tax Ex					18,401							
1319 Sinking 2007 --BB Taxable					19,862							
1325 Sinking 2011									24,515			
1365 Coupon 2001												
1366 Coupon 2004												
1367 Coupon 2005												
1368 Coupon Baseball Tax Exempt					863,440	696,637	535,357	392,600	272,270	175,476	100,000	53,876
1369 Coupon Baseball Taxable						29,655	33,212	35,946	38,049	39,847	40,000	45,216
1371 Coupon ESCO Phase I												
1372 Coupon Bond Fund 2007 BB Note												
1373 Coupon ESCO Phase II								14,787				
1374 Coupon 2010												
DEBT SERVICE FUNDS					901,703	726,292	568,569	443,333	334,834	215,323	140,000	99,092
1406 Other Capital Projects		3,600,000	6,050,000	1,050,000	1,050,000							
1408 Capital Contribution	18,279	45,632	47,786	50,950	14,591	3,419	2,772					
1413 Bond Fund 1996-B												
1414 Bond Fund 1996-C												
1415 Bond Fund 2001	8,762,898	2,145,276	42,630									
1416 Bond Fund 2001 - Series B	2,469,906	1,263,011	972,115	232,029	7,345							
1417 Bond Fund 2004		12,423,074	9,697,542	8,615,359	4,701,431	300,658						
1418 Bond Fund 2007					70,308,221	57,537,315	30,952,839	22,173,648	15,038,076	13,468,209	4,200,000	2,215,500
1419 Infrastructure Fund				452,332	1,045,346	2,055,531	1,355,303	1,151,980	1,547,011	2,476,138	855,000	807,001
1421 Bond Fund 2007- Baseball Tax Exempt					190	34,935	(371,881)					
1422 Bond Fund 2007- Baseball Taxable					10,244,459	221						
1423 Bond Fund 2007 - Baseball Note					8,684,761	2,881,040	(1,175,954)					
1424 ESCO Phase I							611,914	7,334				
1425 ESCO Phase II							4,542,912	75,947				
CAPITAL PROJECTS FUNDS	11,251,083	19,476,993	16,810,073	10,400,670	96,056,344	62,813,119	31,374,993	27,875,874	16,661,034	15,944,347	5,055,000	3,022,501
2101 Cedar View	500,775	649,797	796,248	913,157	819,265	928,299	815,718	1,052,352	1,269,490	1,278,786	600,000	599,051
2103 Prison Commissary	167,371											
2111 Government Center	2,506,049	3,209,032	3,839,568	4,288,978	4,737,644	5,342,489	5,280,532	5,752,974	6,431,895	7,405,690	5,015,000	3,651,520
ENTERPRISE FUNDS	3,174,195	3,858,829	4,635,816	5,202,135	5,556,909	6,270,788	6,096,250	6,805,326	7,701,385	8,684,476	5,615,000	4,250,571
TOTAL ALL FUNDS	<u>85,599,344</u>	<u>108,308,754</u>	<u>126,759,700</u>	<u>129,161,675</u>	<u>240,365,051</u>	<u>208,750,666</u>	<u>148,666,893</u>	<u>139,415,995</u>	<u>134,591,428</u>	<u>128,187,751</u>	<u>83,462,500</u>	<u>65,535,787</u>

GREEN FUTURE PROGRAM TRACKING CHART - APPROVED GRANTS

MUNICIPALITY	PROJECT	ORDINANCE	AGREEMENT	DEADLINE	TARGETS	ALLOCATED	UNALLOCATED	EXPENDITURES										7/25	PENDING	OUTSTANDING
								2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	BALANCE		
CITIES & BOROUGHES																				
ALBURTIS					103,000															
	LOCKRIDGE FURNACE	2007 BUDGET				25,000	0					25,000					0			
	UNALLOCATE						78,000										78,000			
ALLENTOWN					5,210,000															
	BUCKY BOYLE	2005-177	08/22/05	08/22/07		465,455	0				465,455						0			
	OLD FAIRGND	2001-180	08/06/01	08/06/03		100,000	0		25,000	75,000							0			
	CEDAR BEACH	2007-120	03/26/07	03/26/09		264,290	0						264,290				0			
	KECK PARK	2002-176	11/07/02	11/07/04		75,000	0		75,000								0			
	KECK PARK	2007-121	03/26/07	03/26/09		187,799	0									187,799	0			
	ARTS WALK PARK	2008-199	11/07/08	11/07/10		157,479	0						157,479				0			
	ROOSEVELT PARK	2008-211	11/27/08	11/27/10		71,229	0						71,229				0			
	LEHIGH PKWY-SEE 2010-136	2008-211	11/27/08	11/27/10		0	0										0			
	FIELD AND COURT IMPROV	2008-211	11/27/08	11/27/10		87,500	0									87,500	0			
	LEHIGH RIVER TRAIL DEV-EAST	2008-211	11/27/08	11/27/10		187,500	0									187,500	0			
	CEDAR CREEK PKWY PHASE I	2009-157	06/25/09	06/25/11		500,000	0						500,000				0			
	LITTLE LEHIGH PARKWAY	2010-136				171,875	0									171,875	0			
	MLK TRAIL PHASE I	2013-101				324,693	0									324,693	0			
	UNALLOCATED						2,617,180										2,617,180			
BETHLEHEM (WEST)					930,000															
	SAND ISLAND W	2001-181	08/06/01	08/06/03		50,000	0			50,000							0			
	SAND ISLAND W PHASE II	2002-180	11/07/02	11/07/04		70,000	0			70,000							0			
	W SAND	2006-214	11/24/06	11/24/08		174,644	0						174,644				0			
	SAND ISLAND LOCK #42	2008-200	11/07/08	11/07/10		36,000	0									36,000	0			
	CEDARVIEW & WESTSIDE PARKS	2009-143	05/11/09	05/11/11		45,970	0									45,970	0			
	HIGBEE PARK	2010-150	05/05/10	05/05/12		30,000	0								30,000		0			
	SAND ISLAND LOCK 41	2013-101				36,000	0									36,000	0			
	UNALLOCATED						487,386										487,386			
CATASAUQUA					322,000															
	GEORGE TAYLOR HOUSE	2008-212	11/27/08	11/27/10		143,750	0						143,750				0			
	MUNICIPAL PARK/BATHHOUSE	2010-121	03/25/10	03/25/12		24,750	0							24,750			0			
	UNALLOCATED						153,500										153,500			
COOPERSBURG					126,000	0	126,000										126,000			
COPLAY					166,000	0	166,000										166,000			
EMMAUS					553,000															
	EMMAUS COM PK/4TH ST FIELDS	2002-178	11/07/02	11/07/04		11,180	0		11,180								0			
	WILLIAM ST.PARK	2007-145	05/21/07	05/21/09		14,940	0				14,940						0			
	TRIANGLE PARK	2009-102	01/26/09	01/26/11		209,000	0									209,000	0			
	BRICKYARD TRAIL	2009-233				13,500	0								13,500		0			
	COMMUNITY PARK	2013-101				70,000	0									70,000	0			
	UNALLOCATED						234,380										234,380			
FOUNTAIN HILL					226,000															
	DODSON STREET	2009-148	05/25/09	05/25/11		226,000	0						226,000				0			
	UNALLOCATED						0										0			
MACUNGIE					149,000	0	149,000										149,000			
SLATINGTON					217,000															
	N L COMMUNITY CENTER	2001-195	09/28/01	09/27/06		100,000	0									100,000	0			
	TROUT CREEK	2005-141	06/07/05	06/07/07		22,000	0		22,000								0			
	SLATINGTON MEMORIAL PARK	2010-135	03/25/10	03/25/12		76,225	0								76,225		0			

GREEN FUTURE PROGRAM TRACKING CHART - APPROVED GRANTS

EXPENDITURES																			7/25		OUTSTANDING	
MUNICIPALITY	PROJECT	ORDINANCE	AGREEMENT	DEADLINE	TARGETS	ALLOCATED	UNALLOCATED	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	PENDING	BALANCE			
	UNALLOCATED						18,775												18,775			
TOTAL CITIES & BOROUGHES					8,002,000	3,971,779	4,030,221	2,004	135,185	197,006	482,402	27,008	775,111	791,050	121,736	636,686	256,983	566,693	4,030,221			
COUNTY PROJECTS					2,000,000																	
COPLAY	SAYLOR KILNS	AGREEMENT				30,000	0											30,000	0			
COPLAY	SAYLOR KILNS	2011 BUD HOTEL TAX FD				86,356	0											86,356	0			
	JORDAN CREEK GREENWAY	2011-2015 CAPITAL PLAN				1,000,000	0								1,793	131,914	19,986	846,307	0			
	N L COMMUNITY CENTER	2007 RES 39				100,000	0									100,000			0			
	CEDAR CR PKWY WEST					50,000	0											50,000	0			
	CEDAR CR PKWY W-EXPAN					394,000	0											394,000	0			
	CEDAR CR PKWY W-EXPAN-GRANT					(197,000)	0											(197,000)	0			
	AG INCUBATOR PROJECT					60,000	0											60,000	0			
	UNALLOCATED						476,644												476,644			
TOTAL COUNTY PROJECTS					2,000,000	1,523,356	476,644	0	0	0	0	0	0	0	0	1,793	231,914	19,986	1,269,663	476,644		
TOTAL CITIES, BOROUGHES & COUNTY PROJECTS					10,002,000	5,495,135	4,506,865	2,004	135,185	197,006	482,402	27,008	775,111	791,050	123,529	868,600	276,969	1,836,356	4,506,865			
TOWNSHIPS																						
HANOVER					100,000	0	100,000												100,000			
HEIDELBERG					177,000	0	177,000												177,000			
LOWER MACUNGIE					1,035,000																	
	FARR ROAD	2008-109	03/10/07	03/10/09		242,500	0					242,500							0			
	CAMP OLYMPIC	2013-101				238,000	0											238,000	0			
	UNALLOCATED						554,500												554,500			
LOWER MILFORD					195,000	0	195,000												195,000			
LOWHILL					109,000	0	109,000												109,000			
LYNN					207,000	0	207,000												207,000			
NORTH WHITEHALL					794,000																	
	NEFFS VALLEY	2007-137	03/10/07	03/10/09		147,814	0						147,814						0			
	UNALLOCATED						646,186												646,186			
SALISBURY					727,000																	
	LINDBERG PARK TRAIL	2013-101				160,419	0											160,419	0			
							566,581												566,581			
SOUTH WHITEHALL					971,000	0	971,000												971,000			
UPPER MACUNGIE					749,000																	
	GRANGE & RUPPSVILLE RDS	2005-142	06/07/05	06/07/07		211,150	0		211,150										0			
	UNALLOCATED						537,850												537,850			
UPPER MILFORD					371,000	0	371,000												371,000			
UPPER SAUCON					643,000																	
	SAUCON RAIL TRAIL PHASE 2	2013-101				231,888	0											231,888	0			
							411,112												411,112			
WASHINGTON					355,000																	
	SLATE HERITAGE TRAIL	2005-210	12/12/05			27,594	0			27,594									0			
	UNALLOCATED						327,406												327,406			

GREEN FUTURE PROGRAM TRACKING CHART - APPROVED GRANTS

EXPENDITURES																		7/25	OUTSTANDING	
MUNICIPALITY	PROJECT	ORDINANCE	AGREEMENT	DEADLINE	TARGETS	ALLOCATED	UNALLOCATED	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	PENDING	BALANCE	
WEISENBERG					223,000	0	223,000												223,000	
WHITEHALL					1,341,000															
	COLUMBIA STREET	2005-140	06/07/05	06/07/07		167,302	0		167,302										0	
	ZAWARSKI-ADJ EGYPT MEM PK	2006-213	11/24/06	11/24/08		70,769	0				70,769								0	
	WOOD ST	2007-146	05/21/07	05/21/09		23,892	0					23,892							0	
	PRYDUN FARM	2012-129				175,000	0										175,000		0	
	UNALLOCATED						904,037												904,037	
TOTAL TOWNSHIPS					7,997,000	1,696,328	6,300,672	2,004	380,457	29,600	72,776	268,400	149,823	2,010	2,011	2,012	177,013	630,307	6,300,672	
COUNTY PROJECTS					2,000,000															
LYNN	LEASER LAKE	2007-153	06/08/07	06/08/11		1,675,000	(75,000)								1,175,000	500,000	75,000		(75,000)	
LYNN	DCNR PASS-THRU GRANT	2007-153				(675,000)	75,000								(675,000)		(75,000)		75,000	
LYNN	DEP PASS-THRU GRANT	2007-153				(500,000)	0									(500,000)			0	
NORTH WHITEHALL	RIVER ROAD	2004-191	11/11/04	01/10/05		350	0		350										0	
NORTH WHITEHALL	N.SMITH PURCHASE	2004-205	12/31/04	06/29/05		137,798	0		137,798										0	
NORTH WHITEHALL	TREXLER NATURE PRES	2005-111	06/06/05			1,900,000	0		1,900,000										0	
NORTH WHITEHALL	LAURY'S STATION TRAIL HEAD	2005 BUDGET				86,072	0		65,182	20,890									0	
SALISBURY	BMWA TRACT	2006-132	06/10/06	12/31/06		834,042	0			834,042									0	
SALISBURY	REIMBURSEMENT	2006-132				(417,332)	0				(360,000)		(57,332)						0	
WASHINGTON	D & L TRAIL	2008-116				68,523	0					68,523							0	
WASHINGTON	REIMBURSEMENT	2008-116				(35,000)	0						(35,000)						0	
WHITEHALL	D & L TRAIL	2009-135				12,240	0							12,240					0	
WASHINGTON	D & L TRAIL	2009-180				8,100	0							8,100					0	
NORTH WHITEHALL	D & L TRAIL	2010-117				7,850	0							7,850					0	
N WHITEHALL/WHITEHALL/SLATINGTON	D & L TRAIL					709,739	0						193,084	31,321	485,334				0	
SLATINGTON	D & L TRAIL	2010-154				18,000	0								18,000				0	
SLATINGTON	D & L TRAIL-BOAT LAUNCH	2009 BUDGET				49,101	0								30,742	18,359			0	
MULTI MUNICIPAL GFF CONTRIBUTION					23,465	23,465	0							23,465					0	
ADDITIONAL COUNTY ALLOC					1,879,483		0												0	
	UNALLOCATED						0												0	
TOTAL COUNTY PROJECTS					3,902,948	3,902,948	0	0	2,103,330	854,932	(360,000)	68,523	121,092	111,378	1,003,693	0	0	0	0	
TOTAL TOWNSHIPS & COUNTY PROJECTS					11,899,948	5,599,276	6,300,672	2,004	2,483,787	884,532	(287,224)	336,923	270,915	113,388	1,005,704	2,012	177,013	630,307	6,300,672	
AGLAND EASEMENTS					10,000,000															
	FARMLAND PRESERVATION	BUDGET				10,259,485	0	819,001	1,021,195	612,821	2,170,062	1,430,196	3,372,980	633,230			26,984	173,016	0	
ADDITIONAL AG EASEMENTS ALLOC					259,485															
	UNALLOCATED						0												0	
TOTAL AGLAND EASEMENTS					10,259,485	10,259,485	0	819,001	1,021,195	612,821	2,170,062	1,430,196	3,372,980	633,230	0	0	26,984	173,016	0	
GRAND TOTAL (INCLUDES ADDITIONAL COUNTY FUNDING)					32,161,433	21,353,896	10,807,537	823,009	3,640,167	1,694,359	2,365,240	1,794,127	4,419,006	1,537,668	1,129,233	870,612	480,966	2,639,679	10,807,537	

COUNTY OF LEHIGH
SUMMARY OF OTHER CAPITAL PROJECTS FUND

DESCRIPTION	2014 PROPOSED BUDGET		ACCOUNT #	OBJECT NAME
NARCOTICS - NEW VEHICLE	21,000	(1)	240102.065.47421	VEHICLES-NEW
SHERIFF - NEW VEHICLE	21,000	(1)	240104.000.47421	VEHICLES-NEW
SHERIFF - ALLENTOWN POLICE DEPARTMENT RADIO	4,500	(1)	240104.000.47423	RADIO-NEW
SHERIFF - TASERS OR ELECTRONIC CONTROL DEVICES	5,000	(1)	240104.000.47492	OTHER EQUIPMENT-NEW
JUDICIAL RECORDS - RECORDS MICROFILM SCANNING	75,000	(1)	240191.705.47929	MICROFILMING
GENERAL SERVICES - REPLACEMENT OF COUNTY VEHICLES	160,000	(1)	240302.730.47331	VEHICLES-REPLACEMENT
IT - DATA CENTER INFRASTRUCTURE LIFECYCLE MGT	300,000	(1)	240371.129.47351	COMPUTER EQUIPMENT-REPLACE
IT - END USER PLATFORMS	250,000	(1)	240371.712.47351	COMPUTER EQUIPMENT-REPLACE
GENERAL SERVICES - UPGRADE GOV CTR PARK DECK & LOTS-PUB PARK	1	(4)	240601.356.47241	OTHER IMPROVEMENTS
GENERAL SERVICES - SECURITY SYSTEM UPGRADES	40,000	(1)	240601.358.47393	OTHER EQUIPMENT-REPLACEMENT
GENERAL SERVICES - RIVERSIDE DRIVE PAVING	40,000	(1)	240601.362.47231	PAVING
GENERAL SERVICES - ARCHIVES SCANNING SYSTEM	20,000	(1)	240601.365.47492	OTHER EQUIPMENT-NEW
GENERAL SERVICES - SECURITY EQUIPMENT-GOVERNMENT CENTER	20,000	(4)	240601.437.47393	OTHER EQUIPMENT-REPLACEMENT
GENERAL SERVICES - MAJOR MAINTENANCE	75,000	(1)	240601.713.47934	MAJOR MAINTENANCE
PARKS - LEHIGH MOUNTAIN/WALKING PURCHASE PARK IMPROVE	272,000	(1)	240602.091.47233	PARK IMPROVEMENT
PARKS - CEDAR CREEK PARKWAY WEST EXPANSION & IMPROVE	879,625	(8)	240602.721.47233	PARK IMPROVEMENT
PARKS - LOCKRIDGE FURNACE	1	(1)	240602.948.47233	PARK IMPROVEMENT
MAINTENANCE - COURTHOUSE COOLING TOWER PVC FILL REPL	26,000	(1)	240607.328.47217	BUILDING IMPROVEMENTS
MAINTENANCE - OLD COURTHOUSE RENOVATIONS/RESTORATION	1	(1)	240607.354.47217	BUILDING IMPROVEMENTS
AGLAND PRESERVATION - AGRICULTURAL INCUBATOR PROGRAM	30,000	(8)	240621.238.47941	AGRICULTURAL INCUBATOR PROG
COMM CENTER - 911 CAD REPLACEMENT	50,065	(5)	240631.252.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 CAD REPLACEMENT	99,935	(9)	240631.252.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 CAD SERVER REPLACEMENT	19,874	(5)	240631.373.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 CAD SERVER REPLACEMENT	4,991	(9)	240631.373.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 VOICE RECORDER SOFTWARE UPGRADE	43,866	(5)	240631.374.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 VOICE RECORDER SOFTWARE UPGRADE	94,634	(9)	240631.374.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 TELEPHONE SWITCH SOFTWARE UPGRADE	346,317	(5)	240631.376.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 TELEPHONE SWITCH SOFTWARE UPGRADE	375,000	(9)	240631.376.47393	OTHER EQUIPMENT-REPLACEMENT
COMM CENTER - 911 GIS ACCURACY	34,518	(5)	240631.391.47914	OTHER CAPITAL EXPENDITURES
COMM CENTER - 911 GIS ACCURACY	69,482	(9)	240631.391.47914	OTHER CAPITAL EXPENDITURES
COMM CENTER - 911 NEXT GENERATION ASSESSMENT	103,373	(5)	240631.393.47914	OTHER CAPITAL EXPENDITURES
COMM CENTER - 911 NEXT GENERATION ASSESSMENT	208,027	(9)	240631.393.47914	OTHER CAPITAL EXPENDITURES
EMERGENCY MGT - PROTECTIVE EQUIPMENT FOR ERT	57,500	(1)	240632.157.47492	OTHER EQUIPMENT-NEW
UTILITY SVCS-BRIDGES - STREAM SED REMOV/RIPARIAN-CONST	130,000	(3)	240652.079.47272	STREAM SEP REMOVAL & RIPARIAN
UTILITY SVCS-BRIDGES - CONCRETE STRUCTURAL MEMBERS-SURFACE REP	255,000	(3)	240652.236.47224	OTHER BRIDGE IMPROVEMENTS
UTILITY SVCS-BRIDGES - BRIDGE 90 REHAB-NORTHAMPTON CO PROJECT	110,000	(3)	240652.355.47224	OTHER BRIDGE IMPROVEMENTS
UTILITY SVCS-BRIDGES - LONGS BRIDGE-CONSTRUCTION	200,000	(3)	240652.360.47283	LONGS BRIDGE
UTILITY SVCS-BRIDGES - COPLAY/NORTHAMPTON BRIDGE	1,000,000	(3)	240652.739.47226	COPLAY/NORTHAMPTON BRIDGE

COUNTY OF LEHIGH
SUMMARY OF OTHER CAPITAL PROJECTS FUND.

DESCRIPTION	2014 PROPOSED BUDGET		ACCOUNT #	OBJECT NAME
PRISON - MAJOR MAINTENANCE	50,000	(1)	240801.219.47934	MAJOR MAINTENANCE
PRISON - FACADE MAINTENANCE	31,000	(1)	240801.282.47217	BUILDING IMPROVEMENTS
PRISON - PRISON TILTING SKILLETS	26,400	(1)	240801.430.47342	OTHER KITCHEN EQUIPMENT-REP
MAG DIST JUDGES - POLYCOM CAMERAS-MDJ	45,000	(1)	241008.000.47492	OTHER EQUIPMENT-NEW
GOVT CENTER - GOVT CENTER BUILDING MAINT/REPL	250,000	(4)	241201.025.47217	BUILDING IMPROVEMENTS
AUTO THEFT - NEW VEHICLE FOR AUTO THEFT TASK FORCE	21,000	(6)	241517.176.47421	VEHICLES-NEW
INSURANCE FRAUD - NEW VEHICLE FOR INSURANCE FRAUD TASK FORCE	21,000	(7)	241518.103.47421	VEHICLES-NEW
CB-NURSING - RESIDENT TUBS	40,000	(2)	247101.209.47393	OTHER EQUIPMENT-REPLACEMENT
CB-NURSING - RESIDENT BEDS REPLACEMENTS	40,000	(2)	247101.209.47393	OTHER EQUIPMENT-REPLACEMENT
CB-PHY THER - WHEELCHAIR REPLACEMENT PROJECT	20,000	(2)	247110.209.47393	OTHER EQUIPMENT-REPLACEMENT
CB-ADMIN - NETWORK ENHANCEMENT	25,000	(2)	247131.167.47351	COMPUTER EQUIPMENT-REPLACE
CB-FACILITIES - SECURITY & SURVEILLANCE UPGRADE	25,000	(2)	247133.167.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - EXPAND WANDER GUARD SYSTEM	45,000	(2)	247133.209.47393	OTHER EQUIPMENT-REPLACEMENT
CB-ENVIRON SVCS - CARDBOARD VERTICAL BALER	9,000	(2)	247142.000.47393	OTHER EQUIPMENT-REPLACEMENT
CB-ENVIRON SVCS - WINDOW TREAT RES ROOMS & COMMON AREAS	18,600	(2)	247142.000.47393	OTHER EQUIPMENT-REPLACEMENT
CB-ENVIRON SVCS - VALANCES & RODS RES ROOMS	19,000	(2)	247142.000.47393	OTHER EQUIPMENT-REPLACEMENT
CB-ENVIRON SVCS - KEYWATCH SYSTEM	10,000	(2)	247142.000.47393	OTHER EQUIPMENT-REPLACEMENT
FH-FACILITIES - PTAC AC HEATER	40,000	(2)	247233.018.47217	BUILDING IMPROVEMENTS
FH-FACILITIES - LINEN SHED REPLACEMENT	20,000	(2)	247233.018.47217	BUILDING IMPROVEMENTS
FH-FACILITIES - MASONRY WALL REPAIRS	100,000	(2)	247233.018.47217	BUILDING IMPROVEMENTS
FH-ENVIRON SVCS - WINDOW TREATMENTS COMMON AREAS	7,000	(2)	247242.000.47393	OTHER EQUIPMENT-REPLACEMENT
TOTAL	<u>6,306,724</u>			
FUNDING SOURCES:				
(1) OPERATING	1,519,402			
(2) CEDARBROOK	418,600			
(3) LIQUID FUELS	1,695,000			
(4) GOVT CENTER	270,001			
(5) 911	598,013			
(6) AUTO THEFT	21,000			
(7) INS FRAUD	21,000			
(8) GREEN FUTURE	909,625			
(9) 911 WIRELESS	852,069			
TOTAL	<u>6,304,710</u>			

COUNTY OF LEHIGH
SUMMARY OF BOND FUND 2007 FUND

DESCRIPTION	2014 PROPOSED BUDGET	ACCOUNT #	OBJECT NAME
GENERAL SERVICES - NEC TELEPHONE UPGRADES	270,000	370601.423.47491	TELEPHONE SYSTEM-NEW
AGLAND PRESERVATION - AGRICULTURAL CONSERVATION EASEMENTS	250,000	370621.800.47131	AGRICULTURAL CONSERV PROG
EMERGENCY MGT - HAZMAT RESPONSE VEHICLES (2) REPL	375,000	370632.040.47331	VEHICLES-REPLACEMENT
PRISON - SURVEILLANCE EQUIPMENT UPGRADE	155,000	370801.429.47948	VIDEO SECURITY SURVEILLANCE
PRISON - FIRE ALARM SYSTEM EQUIPMENT REPL	80,000	370801.435.47393	OTHER EQUIPMENT-REPLACEMENT
CB-FACILITIES - NEW HVAC FAN COIL UNITS	100,000	377133.018.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - MASONRY POINTING	150,000	377133.018.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - BOILER HOUSE ROOF REPL	100,000	377133.018.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - SIDEWALKS, CURB & STONEWALL	125,000	377133.018.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - FACILITY RESIDENT UNIT RENOVATIONS	100,000	377133.038.47217	BUILDING IMPROVEMENTS
CB-FACILITIES - RESIDENT ROOM ELECTRICAL UPGRADE	100,000	377133.167.47217	BUILDING IMPROVEMENTS
CB-DINING - DIETARY BUFFET DINING SERVICE SYSTEM	114,500	377143.324.47342	OTHER KITCHEN EQUIPMENT-REP
FH-FACILITIES - ROOF TOP VENTILATION UPGRADE	75,000	377233.018.47217	BUILDING IMPROVEMENTS
TOTAL	<u>1,994,500</u>		

COUNTY OF LEHIGH
SUMMARY OF INFRASTRUCTURE FUND

DESCRIPTION	2014 PROPOSED BUDGET	ACCOUNT #	OBJECT NAME
UTILITY SVCS-BRIDGES - BRIDGES, GENERAL MAJOR MAINT PROJECTS	150,000	380652.182.47934	MAJOR MAINTENANCE
UTILITY SVCS-BRIDGES - FOURTH STREET BRIDGE DECK REHAB	400,000	380652.742.47284	FOURTH ST BRIDGE DECK REHAB
UTILITY SVCS-BRIDGES - WEHR'S MILL COVERED BRIDGE	300,000	380652.905.47278	WEHR'S COVERED BRIDGE-JORDAN
TOTAL	<u>850,000</u>		